

TOWN OF ASHFORD



2015-2016 BUDGET

Adopted at Referendum

**Knowlton Memorial Hall
TUESDAY, May 5, 2015**

BOARD OF SELECTMEN

**Michael J. Zambo, First Selectman
Ralph H. Fletcher, Selectman
William A. Falletti, Selectman**

BOARD OF FINANCE

**Cathryn E. Silver-Smith, Chairman
Susan Eastwood, Clerk
Charles Funk
Anthony J. Horn
Merrill P. Simpson
Gail Zaicek**

**Judith A. Austin, Alternate
Marian K. Matthews, Alternate
Carl H. Pfalzgraf, Alternate**

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Board of Finance
Town of Ashford, Connecticut

April 13, 2015

Fellow citizens of Ashford,

The Town's annual budget is critical to all Ashford property owners and its preparation is a key responsibility of the Board of Finance. As your representatives, we are committed to:

- Facilitating public participation in the preparation of the annual budget
- Fostering and maintaining an open dialogue with the Town's Board of Selectmen, Boards of Education, and other boards, agencies and commissions that use your tax dollars

The attached budget is intended to provide you with information to use in evaluating the Town's proposed 2015-2016 spending plan. This spending plan will be presented at the Annual Town Budget Meeting on Tuesday, April 21, 2015, which will adjourn to referendum on May 5. The Region 19 School District referendum will be held on the same day.

EXPENDITURES APPROVED DURING 2014-2015 FISCAL YEAR

The adjusted 2014-2015 General Government budget of \$13,837,081 includes \$14,740 in one-time supplemental funding approved by the Board of Finance on September 19, 2014 for the preparation and implementation of a Town of Ashford Financial Policies and Procedures manual.

2014-2015 BUDGET PREPARATION

During budget preparation, the Board of Finance reviews and considers many factors, some of which include:

- *Town of Ashford Financial Management Goals(attached)*
- *Ashford Board of Finance Budget Policies (attached)*
- Changes in GASB (Governmental Accounting Standards Board) requirements
- Current and Projected Debt Service
- Current and Projected Town, State and Federal Revenues
- Current and Projected Expenditures
- General Government Goals and Department Budget Requests
- Ashford Board of Education Budget Request
- Region 19 Board of Education Budget Request
- Capital Improvement Needs and Funding Sources
- Ashford Grand List: Currently estimated at \$297,582,427, an increase of \$1,478,113 (0.5%)
- Capital Non-Recurring Fund Balance
- General Fund Undesignated Balance
- Unexpended Education Fund Account (ref. CT Code, Sec. 10-248a)
- Education Minimum Budget Requirement (ref. CT Code, Sec. 10-261i)
- Recommendations made by the Board of Selectmen
- Comments and recommendations from other Ashford taxpayers

BUDGET HIGHLIGHTS

Total Spending Plan

Ashford's proposed spending plan for 2015-2016 totals \$14,611,739.

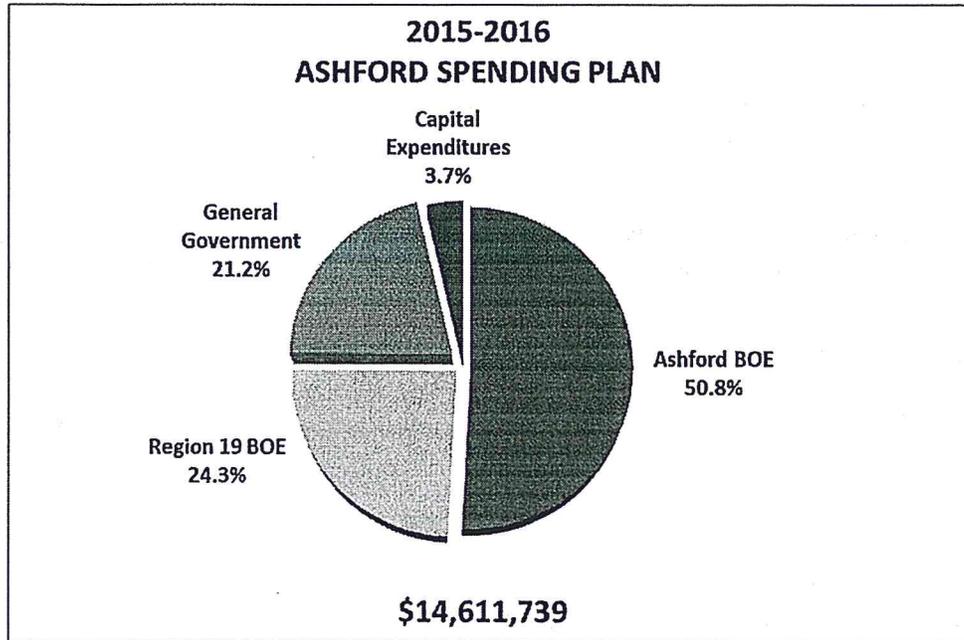
		<u>Increase</u>	
General Fund (Operating) Budget	\$14,073,300	\$236,219	1.7%
General Government	\$ 3,100,094	\$ 75,010	2.5%
Ashford Board of Education	\$ 7,423,071	\$135,035	1.9%
Region 19 Board of Education	\$ 3,550,135	\$ 26,174	0.7%
Capital Improvements Budget	\$ 538,439	\$ 66,629	14.1%
Total Spending Plan	\$14,611,739	\$ 302,848	2.1%

Proposed Mil Rate

Last year, the mil rate was 32.16 and a mil was valued at \$296,104. The proposed mil rate for 2015-2016 is 32.962 (increase of 0.798 mil) with a mil valued at \$297,582 and an overall tax increase of 3.0%. This means that the tax increase for a home valued at \$200,000 and assessed at \$140,000 (70% of its value) would be \$111.75 (\$9.31 per month).

The ****2015-2016 Ashford Property Tax Estimator**** is available under **Budget Information 2015-2016** on the Town website at www.ashfordtownhall.org to help you determine what your tax bill would be based on the proposed mil rate.

The following shows apportionment of the Town's spending plan for 2015-2016.



General Government **\$3,100,094**

After review of initial budget requests from all departments and subsequent revision and recommendations by the Board of Selectman, the Board of Finance made a \$15,000 cut to the General Government budget. The revised 2015-2016 General Government proposal is \$75,010 (2.5%) higher than the adjusted 2014-2015 budget.

- The proposed budget reflects decreases in Senior Center administration, recycling expense, professional services, Indexing and recording cost, general liability insurance.
- Areas of increase include employee salaries and benefits, salt/ice control (due to price change), roads and bridges, Senior Center programs.

Ashford Board of Education (BOE) **\$7,423,071**

The budget presented to the Board of Finance on March 5 was \$7,503,780. An adjustment was requested by the school on March 25, which increased the budget request to \$7,599,071. The BOF reduced the budget to \$7,423,071, which is \$135,035 (1.9%) higher than last year. The BOE has adjusted their plan and individual line items accordingly. Copies of the BOE's detail budget are available in the Town Clerk's office, and Ashford School and Town websites.

Regional School District 19 Board of Education **\$3,550,135 (Ashford Share)**

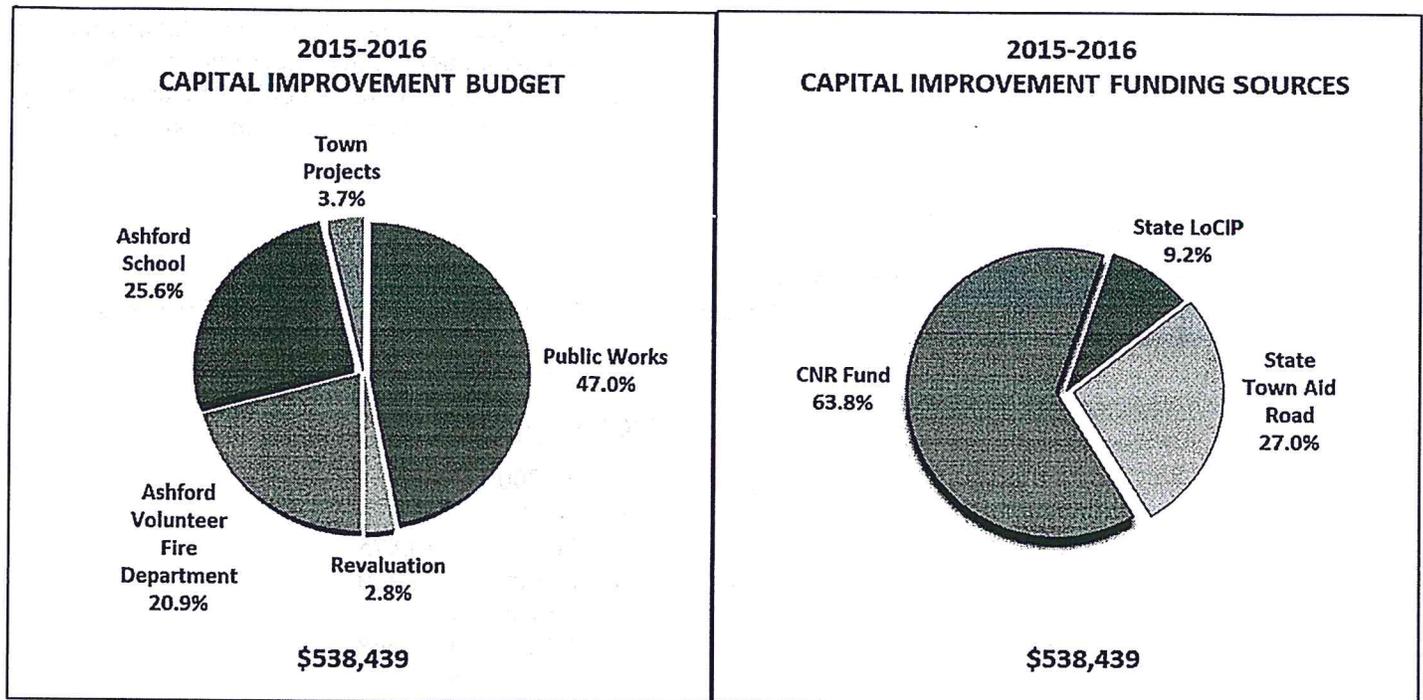
The total budget proposed by the Region 19 BOE is \$20,940,130, an increase of \$424,380 (2.1%). Ashford's share is projected to increase by \$26,174 (0.7%).

- Total enrollment from the 3 member towns (Ashford, Willington and Mansfield) is expected to drop from 1,100 to 970, a decrease of 41 students:
 - Ashford: decrease from 201 to 192 (-9)
 - Mansfield: decrease from 573 to 551 (-22)
 - Willington: decrease from 237 to 227 (-10)
- The number of tuition students is expected to increase by 33 students to 233, which will be 19.6% of total E.O. Smith enrollment.

Capital Improvements

\$538,439

The Capital Improvements budget has no impact on the proposed 2015-2016 mil rate, as State LOCIP and Town Aid Road funds will be used to cover \$194,837 of the capital expense and the remaining \$343,602 will be funded by the Town's Capital Non-Recurring (CNR) Fund.



A summary of progress for 2014-2015 capital improvements and the proposed plan for 2015-2016 are described in the *Five Year Capital Improvement Program 2015-2016* section of this package.

Debt Service

At the end of the 2014 fiscal year, the Town had \$2,390,000 of long term debt outstanding, with total anticipated interest of \$433,700 through 2033. The Town maintains an "Aa3" rating from Moody's Investor Service for its general obligation debt.

State statutes limit the amount of general obligation debt the Town may issue to seven times its annual receipts from taxation. The current debt limitation for the Town is \$66,691,107, which significantly exceeds our current long-term debt.

Revenues

Non-property Town and State revenues are expected to decrease by \$31,909 overall, primarily due to the impact of the current economy.

Fund Balances

The Town's General Fund and Capital Non-Recurring Fund balances fluctuate during the year due to normal incoming (revenue) and outgoing (payment) activity. At the end of each fiscal year these balances are audited by an outside firm and reported in Ashford's annual *Audit Report*, which is available under Town of Ashford Financial Statements, Supplemental Schedule, Federal & State Audits FYE June 30, 2014 on the Town web site.

- **General Fund – Undesignated Fund Balance**

All revenues the Town receives are captured in the General Fund. Revenues not designated for a specific purpose are considered Undesignated (uncommitted).

The June 30, 2014 audited Undesignated Fund balance was \$1,910,173 or 13.8% of the current year's unadjusted General Fund Operating budget of \$13,822,341. The Board of Finance

- Maintains an Undesignated Fund balance of approximately 10% of the current year Operating budget to:
 - Ensure adequate cash flow during the fiscal year
 - Prevent the demand for short-term borrowing in the event of an emergency or if state revenues are lower than expected during the fiscal year. Note, Ashford's budget is decided prior to state budget finalization

- Transfers the Undesignated Fund amount in excess of 10% to the Capital Non-Recurring Fund, which is only used for large, one-time capital purchases (e.g., school bus) and projects (e.g., road resurfacing). This prevents large fluctuations in the mil rate from year-to-year for municipal purchases and improvements.

Also, as stated in *Ashford Financial Management Goals*, which align with auditor recommendations and are included in Moody's assessment of the Town's credit worthiness, we do not use the Undesignated Fund balance to offset part of Ashford's annual operating budget (decrease the mil rate). To do so would have an inherently destabilizing impact on current and future operating budgets (akin to taking money from family savings to pay monthly utility bills).

- **Capital Non-Recurring (CNR) Fund**

- **Prior to FY 2014-2015 (audited)**

The June 30, 2014 audited CNR Fund balance was \$825,216, with \$87,587 earmarked for projects approved prior to FY 2014-2015

<u>Project</u>	<u>Original Authorization</u>	<u>Project Balance</u>
- Street Lighting*	\$ 919	\$ 919
- Town Property – Brook Restoration*	\$ 50,000	\$ 2,490
- Revaluation	\$ 24,705	\$ 11,613
- Fire Truck (Cab, Chassis, Pump)	\$ 120,000	\$ 18,875
- Crosswalk*	\$ 65,000	\$ 32,440
- Road Resurfacing	\$ 179,168	\$ 571
- Culvert Replacement	\$ 25,5000	\$ 1,248
- Road Repairs (Turnpike Road)	\$ 200,000	\$ -
- Road Repairs (Hnath Road)*	\$ 196,000	\$ 8,560
- DPW Truck Purchase	\$ 77,000	\$ 13
- DPW Truck Purchase	\$ 30,000	\$ -
- School Bus	\$ 86,998	\$ 3,054
- School Van Replacement	\$ 27,106	\$ 3,636
- School Parking Lot Repairs	\$ 136,000	\$ 4
- Senior Center Generator	\$ 18,000	\$ 3,925
- School Safety Upgrades	<u>\$ 103,000</u>	<u>\$ 239</u>
Total	\$1,339,316	\$ 87,587

- **FY 2014-2015 (unaudited)**

The asterisked (*) projects above were completed under budget and closed this year. This reduced the earmarked balance to \$43,177, leaving approximately \$782,039 available for future projects

\$275,244 in CNR funding was approved for FY 2014-2015 capital projects. This increased total earmarked CNR funds to \$318,422, leaving approximately \$506,795 available

On February 19, 2015, per *Ashford Financial Management Goals*, the Board of Finance transferred \$527,939 from Undesignated Fund Balance to the CNR Fund. This increased the total CNR Fund balance to \$1,353,155, leaving approximately \$1,034,734 available

- **FY 2015-2016 (proposed)**

After approval of the \$343,602 in CNR funds recommended for FY 2015-2016 capital projects, approximately \$691,131 will be available for future road and Town property repairs, school safety, buses and trucks, and other capital municipal needs reflected in the *Five Year Capital Improvement Program*

I encourage you to join us for the Annual Town Budget meeting hosted by the BOS on April 21. Also, please email bofashford@ashfordtownhall.org or call me (860.487.6219) if you would like to discuss the budget in more detail, or have questions or comments for our board.

Respectfully,
Cathryn E. Silver-Smith, Chairperson

TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
2015-2016

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2015-2016**

The Board of Finance has developed the following to aid current and future board members in planning, monitoring and communicating to the community the Town's approach to financial management. These goals are revisited every year to keep them current.

FINANCIAL REPORTING PERFORMANCE GOALS

- The Town will adhere to full and open disclosure of all financial activity.
- Records will be maintained on a basis consistent with accepted municipal accounting standards.
- The Comprehensive Annual Financial Report will be prepared in conformity with generally accepted governmental accounting principles and financial reporting practices.
- An independent public accounting firm will be employed to perform an annual audit of all Funds, Authorities, Agencies and Grant Programs, And the annual audited report will be made available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit will be completed and submitted to the Board of Finance within one hundred seventy-five (175) days of the close of the Town's fiscal year.
- 501(c)3 organizations that use funds provided by the Town must report how those funds were used to the Board of Finance on an annual basis.

FUND BALANCE GOALS

- The goal is to preserve the Town of Ashford's financial stability and maintain the Town's credit worthiness while ensuring a positive cash flow in the event of temporary revenue shortfalls and/or unanticipated major expenditures.
- The goal is to not use the undesignated fund balance for operating expenses, as this practice has an inherently destabilizing impact on current and future operating budgets.
- A year-to-year carryover fund balance will be maintained in an amount necessary for adequate cash flow and to prevent the demand for short-term borrowing. The undesignated fund balance should be approximately eight to ten (8-10) percent of the general fund operating budget.
- Fund balance in excess of the goal shall be transferred to the CNR Fund and used for one-time expenditures.
- Government Accounting Standards Board (GASB) fund classifications and hierarchies will be used for fund balance reporting.

CAPITAL IMPROVEMENTS PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs in order to minimize future maintenance, replacement and capital costs.
- All capital improvements should be made in accordance with the Town's five-year capital improvement program. The capital improvement program shall be revisited annually.

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2015-2016**

- The development of the capital improvement program will be coordinated with the operating budget in order to maintain a reasonably stable total tax levy.
- Unanticipated capital improvements will be funded from CNR to the extent available.
- Before submission to the Board of Finance, the Board of Selectmen will identify the estimated cost and potential funding sources for each capital project proposed. Future operating costs associated with a proposed capital improvement will be evaluated before a decision is made to implement a project.
- Federal, State and other intergovernmental and private funding sources will be sought out and used as available to assist in financing capital improvements.

INVESTMENT PERFORMANCE GOALS

- A cash flow analysis of all funds will be developed on a regular basis. Collections, deposits and disbursement of all funds will be scheduled in a way as to ensure maximum case availability.
- Where permitted by law, cash from separate funds and sources will be pooled to maximize investment yields. Interest will be credited to the General Fund except where prohibited by law or where the source of the cash is from an individual or corporation to insure performance.
- Investment policy will be consistent with State law and will provide for security of principal as well as needed liquidity.

DEBT PERFORMANCE GOALS

- Long-term debt will be limited to those capital improvements that should not be financed from current revenues.
- The maturity date for any debt will not exceed the reasonably expected useful life of the project so financed.
- The total direct general obligation debt will not exceed statutory limits.
- The issuance of Bond, Tax and revenue Anticipation Notes will be avoided.
- An official statement will be prepared to be used in connection with all sales of bonds and notes.
- Good relations will maintained with financial and bond rating agencies and a policy of full and open disclosure on every financial report and bond prospectus will be followed.

OPERATING EXPENDITURES PERFORMANCE GOALS

- The Board of Finance will propose and the Town Meeting will adopt and maintain a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources and revenues.
- All current operation and maintenance expenses will be paid from the current revenue sources.

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2015-2016**

- The operating budget will provide for the adequate maintenance of capital assets and equipment.
- The budget will provide for adequate funding of all employee benefit programs and retirement systems.
- A budgetary control system will be maintained to enable adherence to the adopted budget. This will include a record keeping system to be adhered to by all programs and activities receiving annual town budget appropriations.
- A system of regular monthly financial reports comparing actual revenues and expenditures to be budgeted amounts will be prepared and maintained.
- An effective risk management program to minimize loss and reduce costs will be developed and implemented. The Board of Selectmen will ensure that adequate insurance programs are in place, including unemployment and worker's compensation insurance.
- Delivery of services by other public and private organizations will be encouraged whenever and wherever greater efficiency and effectiveness can be expected. Technology and productivity advancements that will help reduce or avoid increasing personnel costs as a proportion of the total budget, to use available resources more productively and creatively, and to avoid duplication of effort and resources.
- A Reserve Fund for Capital and Nonrecurring Expenditures will be maintained and will be adequately funded each year by a transfer from the General Fund Budget and by unanticipated one-time revenues.

REVENUE PERFORMANCE GOALS

- A diversified and stable revenue system will be maintained as protection from short-run fluctuations.
- Annual revenues will be estimated based on an objective and reasonable basis. The Board of Finance will project revenues on a multi-year basis.
- Special Revenue Funds are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.
 - One-time or special purpose revenues will only be used for capital expenditures or for expenditures required by the revenue (grants) and not to subsidize recurring personnel, operation or maintenance costs.
 - The creation of any new special revenue fund must be approved by the Board of Finance.
 - The purpose of the special revenue fund, and which revenues and other sources for the fund must be formally documented.
- All user charges and fees will be annually re-evaluated at a level related to the cost of providing the services.
- Appropriate expansion and diversification of the tax base will be encouraged and additional Federal and State revenues will be sought in order to reduce the reliance on the property tax due to its effect on individual homeowners.

ASHFORD BOARD OF FINANCE

BUDGET POLICIES

2015-2016

**ASHFORD BOARD OF FINANCE
BUDGET POLICIES
For Fiscal Year 2015-2016**

1. Formal budgetary integration is employed by the Board of Finance as a management control device during the year for the General Fund and the Capital Projects Fund, which are the only funds with a legally adopted annual budget. The General Fund includes General Government, Debt Service, Ashford Board of Education, Ashford's portion of Region 19 Board of Education, outside financing sources such as the Babcock Library, Recreation and Fire Department. Budgetary comparisons are included in the appropriate financial statements and schedules.
2. Prior to **January 9, 2015**, each department head, office, agency, board or commission of the Town, supported wholly or in part from Town funds, shall submit budget requests in the form required by the Board of Selectmen so as to indicate the program, activities, and work accomplished in the current fiscal year and to be accomplished during the ensuing year. These shall be accompanied by detailed estimates of expenditures to be made and of revenues other than taxes to be collected during the ensuing fiscal year, along with such other information as may be requested by the Board of Selectmen.
3. On **February 19, 2015**, the Board of Selectmen shall present to the Board of Finance:
 - a. A budget message outlining the financial situation of the Town government and describing the important features of the budget plan;
 - b. Statements of the Board of Selectmen's proposed operating program and expenditures for the Town functions and Town-supported functions, other than those of the Boards of Education, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal year;
 - c. Information on amounts of revenue, other than property taxes collected, by source, in the last completed fiscal year, estimates for the current and for the ensuing year, along with information and estimates regarding property tax revenues for the same periods;
 - d. Statements of the condition and estimated condition of the Town funds and of the debt service obligations of the Town, proposed capital improvements to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;
 - e. And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation and a capital improvement program.
4. On **March 5, 2015**, the Ashford Board of Education shall present to the Board of Finance and Board of Selectmen:
 - a. Statements of the Board of Educations' proposed operating program and expenditures for Ashford School, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal years;
 - b. Information on amounts of revenue in the last completed fiscal year, and estimates for the current and ensuing year;
 - c. And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation.
5. On **March 24, 2015**, the Region 19 Board of Education shall hold a Public Hearing to present the Superintendent's proposed budget. On **March 31, 2015** the Region 19 Board of Education shall adopt a finalized budget, which shall be presented at the Region 19 Annual Budget Meeting on May 5, 2015.

**ASHFORD BOARD OF FINANCE
BUDGET POLICIES
For Fiscal Year 2015-2016**

6. The Board of Finance shall hold at least one Public Hearing on the budget. A Public Hearing for the 2015-2016 budget shall be scheduled for **April 7, 2015**. Following the Public Hearing, the Board of Finance shall review the recommendations and adopt a proposed budget, including a recommended appropriation, which shall be published in a newspaper in general circulation in the Town at least five days prior to the annual Town Meeting for budget consideration.
7. The Town Budget Annual Budget Meeting shall be held on **April 21, 2015**. This meeting shall consider the budget presented by the Board of Finance and may approve or lower the general Government, Ashford Board of Education and/or Capital projects budgets. (The Region 19 budget cannot be approved or lowered during this meeting as it is subject to a separate Region 19 referendum.) The Annual Budget meeting will adjourn to referendum to be held **May 5, 2015**. If the budget is not adopted at referendum by July 1, the last budget adopted by referendum shall remain in effect for the new fiscal year until a new budget is approved at referendum.
8. The level of control for all legally adopted budgets (the level at which expenditure may not legally exceed appropriations without Board of Finance and/or Town Meeting approval) is at the department level for the General Government portion of the General Fund. Budgetary transfers from one department to another within the General Government may be made by the Board of Finance. Transfers or new appropriations that exceed \$20,000 must be approved by consecutive actions of the Board of Selectmen, Board of Finance and a Town Meeting. The Ashford Board of Education and Region 19 Board of Education have full authority over transfers within their own budgets.
9. Except for encumbrance accounting in the General Fund, all budgets are prepared on the modified accrual basis of accounting. Encumbrance accounting, under which purchase orders, contracts, and other commitments are recorded in order to reserve that portion of the applicable appropriations, is employed as an extension of formal budgetary integration. Since the Town intends to honor contracts in process at year end, encumbrances outstanding as of June 30 reported as reservations of fund balance, since they do not constitute expenditures or liabilities.
10. Unencumbered appropriations lapse at fiscal year end, except for capital project budgets, which remain in effect until completion.

TOWN GOVERNMENT

ADOPTED ESTIMATES OF EXPENDITURES

2015-2016

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
BOARD OF SELECTMEN						
110-11000-51310-000	FIRST SELECTMAN	49,500	49,499	50,861	52,260	52,260
110-11000-51311-000	SELECTMEN	10,090	10,090	10,367	10,653	10,653
110-11000-51510-000	Executive Admin Asst.	41,589	41,588	42,733	45,449	45,449
110-11000-51560-000	BOS-PART-TIME SALARIES	50		28,000	29,388	29,388
110-11000-55410-000	BOS-CONF/DUES/SCHOOLS	200		200	200	200
110-11000-55411-000	BOS-MILEAGE REIMBURSEMENT	10	28	10	10	10
110-11000-55512-000	BOS-ADVERTISING	1,500	1,497	1,500	1,500	1,500
110-11000-55513-000	Sel-Printing & Binding		20	12,000	12,000	12,000
110-11000-55514-000	BOS-POSTAGE	250	42	250	250	250
110-11000-55527-000	BOS-CONTRACTED SERVICES	3,000	2,528	3,000	3,000	3,000
110-11000-56817-000	BOS-OFFICE SUPPLIES	400	482	400	400	400
110-11000-56825-000	BOS-MISC EXPENSES	250	320	250	501	501
110-11000-59514-000	BOS-VOLUNTEER INCENTIVE	10		10	10	10
110-11000-59515-000	MEMORIAL DAY EXPENSE	500	666	500	650	650
	TOTAL BOARD OF SELECTMEN	107,348	106,761	150,081	156,270	156,270
TOWN COUNSEL						
110-11100-53422-000	BOS-LEGAL FEES	22,500	32,678	20,000	20,000	20,000
110-11100-58209-000	BOS-LEGAL/ENGINEERING	27,500	16,198	27,500	27,500	27,500
	TOTAL TOWN COUNSEL	50,000	48,876	47,500	47,500	47,500
INFORMATION TECHNOLOGY						
110-11110-55527-000	CONTRACTED SERVICES	20,000	19,471	20,000	22,222	22,222
110-11110-57505-000	IT-Non Capital Equipment					
	TOTAL INFORMATION TECHNOLOGY	20,000	19,471	20,000	22,222	22,222
KNOWLTON HALL OPER/MAINT						
110-12000-54110-000	KH-ELECTRICITY INTERIOR	9,500	6,784	9,000	9,000	9,000
110-12000-54114-000	KH-WATER	600	489	790	790	790
110-12000-54210-000	KH-BUILDING REPAIRS	5,000	2,944	5,000	5,000	5,000
110-12000-55521-000	KH-TELEPHONE	750	695	750	750	750
110-12000-55527-000	KH-CONTRACTED SERVICES	1,100	3,784	3,600	3,600	3,600
110-12000-56311-000	KH-FUEL OIL	10,250	12,107	10,250	10,250	10,250

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-#####-#####-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
*****TOTAL** KNOWLTON HALL OPER/MAINT		27,200	26,802	29,390	29,390	29,390
TOWN OFFICE BLDG. OPER / MAINT						
110-12250-54110-000	TOB ELECTRICITY INTERIOR	22,500	15,252	20,000	17,500	17,500
110-12250-54114-000	TOB- WATER	1,500	1,516	1,500	1,500	1,500
110-12250-54210-000	TOB-BUILDING REPAIRS	5,000	6,641	3,500	3,500	3,500
110-12250-55521-000	TOB-TELEPHONE	9,000	7,104	9,000	9,000	9,000
110-12250-55527-000	TOB-CONTRACTED SERVICES	14,000	14,712	14,000	14,000	14,000
110-12250-56311-000	TOB-FUEL OIL	10,000	11,412	10,000	10,000	10,000
*****TOTAL** TOWN OFFICE BLDG. OPER / MAINT		62,000	56,638	58,000	55,500	55,500
MAINTENANCE OF TOWN PROPERTY						
110-12300-51410-000	CUSTODIAL	37,509	38,974	5,000	10	10
110-12300-54110-000	TnProp-Electricity Interior	2,999	1,878	3,000	2,500	2,500
110-12300-54111-000	TnProp-CT Clean Energy		343			
110-12300-54113-000	STREET LIGHTING	3,500	2,751	3,000	3,000	3,000
110-12300-54114-000	TnProp-Water	325	270	325	325	325
110-12300-54218-000	PROPERTY MAINTENANCE	9,000	12,282	4,000	5,000	5,000
110-12300-54219-000	TnProp-Landscaping	2,000	929	2,000	1,500	1,500
110-12300-55527-000	CONTRACTED SERVICES	4,000	1,200	4,000	9,150	9,150
110-12300-56111-000	CUSTODIAL SUPPLIES	1,000	1,223	1,000	1,500	1,500
110-12300-56311-000	TnProp-Fuel Oil					
*****TOTAL** MAINTENANCE OF TOWN PROPERTY		60,333	59,850	22,325	22,985	22,985
EARL SMITH SENIOR CENTER						
110-12500-51560-000	Sr Ctr Director	28,544	28,548	29,334	15,000	15,000
110-12500-54110-000	SrCtr-ELECTRICITY INTERIOR	6,800	3,862	6,800	5,000	5,000
110-12500-54210-000	SrCtr-BUILDING REPAIRS	3,000	1,922	3,000	3,500	3,500
110-12500-54211-000	SrCtr-EQUIPMENT REPAIRS	200		200	200	200
110-12500-54224-000	SrCtr-VEHICLE REPAIRS	10		500	1,000	1,000
110-12500-55410-000	SrCtr-CONF/DUES/SCHOOL	100		100	100	100
110-12500-55411-000	SrCtr-MILEAGE REIMBURSEMENTS	150	47	150	150	150
110-12500-55514-000	SrCtr-POSTAGE	10		20	20	20
110-12500-55521-000	SrCtr-TELEPHONE	1,500	1,328	1,500	1,500	1,500
110-12500-55527-000	SrCtr-CONTRACTED SVCS&WATER	400	392	875	875	875
110-12500-55528-000	SrCtr-CLEANING SERVICE	5,300	4,490	5,300	5,300	5,300

BUDGET WORKSHEET - EXPENDITURES

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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
110-12500-56111-000	SrCtr-CUSTODIAL SUPPLIES	300	107	300	300	300
110-12500-56313-000	SrCtr-PROPANE GAS	8,200	8,978	8,200	9,000	9,000
110-12500-56815-000	SrCtr-Program Expense				5,000	5,000
110-12500-56817-000	SrCtr-OFFICE SUPPLIES	300		300	300	300
110-12500-57515-000	SrCtr-OTHER EQUIP.-NON-CAPITAL	200	130	200	260	260
TOTAL EARL SMITH SENIOR CENTER		55,014	49,804	56,779	47,505	47,505

BOARD OF FINANCE

110-13000-51561-000	BOF-Recording Secretary	1,330	1,050	1,330	1,330	1,330
110-13000-53422-000	BOF-TAX OFFICE EXIT AUDIT					
110-13000-53423-000	BOF-CONSULTANTS	10		10	10	10
110-13000-53424-000	BOF-AUDIT EXPENSE	21,000	21,250	25,000	25,000	25,000
110-13000-55410-000	BOF-CONFERENCE/DUES/SCHOOL	400		400	400	400
110-13000-55512-000	BOF-ADVERTISING	400	172	300	300	300
110-13000-55513-000	BOF-PRINTING & BINDING	1,000	22	500	500	500
110-13000-55514-000	BOF-POSTAGE	300	123	150	150	150
110-13000-56723-000	BOF-SUBSCRIPTIONS/BOOKS	100		100	100	100
110-13000-56816-000	BOF-COPIER SUPPLIES	250	124	100	100	100
110-13000-56817-000	BOF-OFFICE SUPPLIES	175	53	175	175	175
TOTAL BOARD OF FINANCE		24,965	22,795	28,065	28,065	28,065

ASSESSOR'S OFFICE

110-14000-51411-000	ASSESSOR	51,271	51,270	52,681	54,130	54,130
110-14000-51412-000	ASSESSOR'S AIDE	5,000	78	2,500		
110-14000-55410-000	ASR-CONFERENCE/DUES/SCHOOLS	535	661	1,045	1,070	1,070
110-14000-55411-000	ASR-MILEAGE REIMBURSEMENT	1,000	349	1,000	1,000	1,000
110-14000-55510-000	ASR-DATA PROCESSING	13,350	12,600	13,350	12,100	12,100
110-14000-55512-000	ASR-ADVERTISING					
110-14000-55514-000	ASR-POSTAGE	700	862	800	800	800
110-14000-55522-000	ASR-MAPPING				1,000	1,000
110-14000-56723-000	ASR-SUBSCRIPTION/BOOKS	350	330	350	350	350
110-14000-56817-000	ASR-OFFICE SUPPLIES	600	521	700	700	700
110-14000-57505-000	ASR-NON CAPITAL EQUIPMENT		550			
TOTAL ASSESSOR'S OFFICE		72,806	67,221	72,426	71,150	71,150

BOARD OF ASSESSMENT APPEALS

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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
110-15000-51312-000	BAA-PART TIME ELECTED OFCLS F	780	775	780	780	780
110-15000-55410-000	BAA-CONF/DUES/SCHOOLS	75		75	75	75
110-15000-55512-000	BAA-ADVERTISING	150	46	150	150	150
TOTAL	BOARD OF ASSESSMENT APPEALS	1,005	821	1,005	1,005	1,005

TAX COLLECTOR

110-16000-51313-000	TAX COLLECTOR	44,856	44,855	48,145	51,524	51,524
110-16000-51314-000	TXC-WAGES-SCHOOL/CONF/DUES			10	10	10
110-16000-51413-000	ASSISTANT TAX COLLECTOR	32,000	18,091			
110-16000-51560-000	TXC-PART TIME SALARIES	350	525	840	840	840
110-16000-54211-000	TXC-EQUIPMENT REPAIRS	125		125	125	125
110-16000-54212-000	TXC-EQUIP. MAINT. CONTRACT	290		290	290	290
110-16000-55410-000	TXC-CONFERENCES/DUES/SCHOOLS	1,400	1,165	1,200	1,305	1,305
110-16000-55411-000	TXC-MILEAGE REIMBURSEMENT	1,000	971	1,000	1,000	1,000
110-16000-55510-000	TXC-DATA PROCESSING	6,713	6,489	6,720	6,800	6,800
110-16000-55512-000	TXC-ADVERTISING	450	375	500	500	500
110-16000-55514-000	TXC-POSTAGE	3,200	4,568	3,300	3,400	3,400
110-16000-56816-000	TXC-COPIER SUPPLIES	350	129	350	350	350
110-16000-56817-000	TXC-OFFICE SUPPLIES	350	193	350	350	350
110-16000-56821-000	TXC-COMPUTER SUPPLIES	750	249	750	750	750
110-16000-59512-000	MOTOR VEHICLES FEE	1,300	1,283	1,300	1,300	1,300
110-16000-59516-000	TAX REFUNDS					
TOTAL	TAX COLLECTOR	93,134	78,892	64,880	68,544	68,544

FINANCE DEPARTMENT

110-17000-51312-000	TREASURER	17,700	17,700	18,187	19,714	19,714
110-17000-51413-000	Deputy Treasurer					
110-17000-51414-000	ADMINISTRATIVE ASSISTANT	49,890	49,870	51,241	52,651	52,651
110-17000-51560-000	FIN-PART TIME SALARIES	16,330	16,330	16,619	17,228	17,228
110-17000-53400-000	Fin-Other Prof & Tech Svcs	10,943	10,943	29,340	12,630	12,630
110-17000-55410-000	FIN-CONFERENCES/DUES/SCHOOLS	230	65	230	250	250
110-17000-55411-000	FIN-MILEAGE REIMBURSEMENT	200	63	200	300	300
110-17000-55510-000	Fin-Data Processing	5,213	5,214	5,318	6,026	6,026
110-17000-55514-000	FIN-POSTAGE	300	293	360	390	390
110-17000-56723-000	FIN-SUBSCRIPTIONS/BOOKS					
110-17000-56817-000	FIN-OFFICE SUPPLIES	1,000	1,036	1,000	1,200	1,200
110-17000-59109-000	Fin-Operating Transfers out					
110-17000-59509-000	Fin-Permits & fees	1,365	1,397	1,365	1,400	1,400

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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
TOTAL FINANCE DEPARTMENT		103,170	102,910	123,860	111,789	111,789
TOWN CLERK						
110-18000-51314-000	Tnck-WAGES-SCHOOL/CONFERENCE	1,000	515	1,000	1,000	1,000
110-18000-51315-000	TOWN CLERK	44,477	44,477	48,215	51,677	51,677
110-18000-51421-000	ASSISTANT TOWN CLERK	32,281	32,164	35,012	37,523	37,523
110-18000-54211-000	Tnck-EQUIPMENT REPAIRS	250		250	250	250
110-18000-54212-000	Tnck-EQUIP. MAINT. CONTRACT	3,475	2,148	2,500	2,472	2,472
110-18000-55410-000	Tnck-CONFERENCE/DUES/SCHOOL	1,950	2,041	2,650	3,325	3,325
110-18000-55510-000	Tnck-Data Processing	2,830	2,430	2,830	3,000	3,000
110-18000-55512-000	Tnck-ADVERTISING	800	1,228	800	1,200	1,200
110-18000-55514-000	Tnck-POSTAGE	800	217	800	800	800
110-18000-55515-000	INDEXING & RECORDING	17,180	14,983	17,212	14,311	14,311
110-18000-55517-000	VITAL STATISTICS	100	123	100	150	150
110-18000-55518-000	SECURITY FILMING	740	331	740	1,500	1,500
110-18000-56722-000	BOOK REPAIRS	2,000	2,000	2,000	2,000	2,000
110-18000-56816-000	Tnck-COPIER SUPPLIES	800	337			
110-18000-56817-000	Tnck-OFFICE SUPPLIES	1,275	1,782	2,925	2,925	2,925
TOTAL TOWN CLERK		109,958	104,775	117,034	122,134	122,134
ELECTION EXPENSE						
110-19000-51560-000	RV-PART-TIME SALARIES	21,333	15,424	22,278	21,142	21,142
110-19000-53400-000	RV-OTHER PROF.& TECH.SERVICES	4,668	1,261	3,100	3,405	3,405
110-19000-55410-000	RV-CONFERENCES/DUES/SCHOOL	1,670	1,027	1,670	1,670	1,670
110-19000-55411-000	RV-MILEAGE	779	145	675	480	480
110-19000-55514-000	RV-POSTAGE	400	555	400	400	400
110-19000-55520-000	RV-COMPUTER MAINT. SERVICE					
110-19000-56817-000	RV-OFFICE SUPPLIES		485		815	815
110-19000-56820-000	ELECTION SUPPLIES	2,720	2,495	3,608	4,187	4,187
110-19000-56825-000	RV-MISC. EXPENSES					
TOTAL ELECTION EXPENSE		31,570	21,391	31,731	32,099	32,099
EMERGENCY SERVICES						
110-22000-51513-000	FIRE MARSHALL	13,308	13,308	13,674	14,050	14,050
110-22000-52315-000	TRAINING	100		100	100	100
110-22000-53400-000	OTHER PROF & TECH SERVICE	100		100	100	100

BUDGET WORKSHEET - EXPENDITURES

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Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
110-22000-54211-000	EQUIPMENT REPAIRS					
110-22000-54212-000	EQUIP. MAINTENANCE CONTRACT	750	625	2,075	2,075	2,075
110-22000-55410-000	CONFERENCES/DUES/SCHOOL	150	165	150	150	150
110-22000-55500-000	OTHER PURCHASED SERVICES					
110-22000-55523-000	BURNING OFFICIAL	500	500	500	500	500
110-22000-55524-000	DEPUTY FIRE MARSHALL	500	500	500	500	500
110-22000-55525-000	EMERGENCY MANAGEMENT	7,271	7,271	9,500	12,400	12,400
110-22000-55525-001	Emergency Snow Removal					
110-22000-55530-000	TREE WARDEN	10		10	10	10
110-22000-56825-000	MISC EXPENSES	100		100	100	100
110-22000-57505-000	NON CAPITAL EQUIPMENT	10		10	10	10
110-22000-57511-000	OTHER EQUIP.-REPLACEMENT	10		10	10	10
	TOTAL EMERGENCY SERVICES	22,809	22,369	26,729	30,005	30,005

PUBLIC WORKS DEPARTMENT

PW ADMINISTRATION

110-31000-51416-000	PUBLIC WORK EMPLOYEES	185,275	185,268	232,883	245,540	245,540
110-31000-51417-000	PUBLIC WORKS OVERTIME	45,000	38,239	47,000	47,000	47,000
110-31000-51418-000	PUBLIC WORKS MEALS	1,800	1,809	2,000	2,000	2,000
110-31000-51515-000	PUBLIC WORKS FOREMAN	56,682	56,668	58,226	60,582	60,582
110-31000-51560-000	PART-TIME SALARIES				5,000	5,000
110-31000-52312-000	WORK CLOTHING	3,000	2,310	3,000	3,000	3,000
110-31000-52313-000	DRUG & ALCOHOL TESTING	400	260	400	400	400
110-31000-55410-000	DPW Conferences/Dues/School	1,000	500	1,000	1,000	1,000
110-31000-59501-000	P/R TRANSFER IN					
	TOTAL PW ADMINISTRATION	293,157	285,055	344,509	364,522	364,522

ROAD & BRIDGES

110-32000-54311-000	EQUIPMENT RENTAL	1,000		1,000	1,000	1,000
110-32000-54321-000	CATCH BASIN CLEANING	5,000	4,784	5,000	5,500	5,500
110-32000-54322-000	BRIDGE MAINTENANCE	4,000	19	4,000	5,000	5,000
110-32000-56219-000	HAND TOOLS	500	269	500	500	500
110-32000-56221-000	TREE REMOVAL & REPLACEMENT	4,500	6,050	5,500	6,000	6,000
110-32000-56222-000	SEDIMENT & EROSION CONTROL	1,000	94	1,000	1,000	1,000
110-32000-56223-000	ASPHALT MATERIALS	2,352	1,383	8,000	8,000	8,000
110-32000-56224-000	SAND/GRAVEL/CEMENT	8,399	8,668	25,000	25,000	25,000

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110-32000-56225-000	SALT/ ICE CONTROL	63,000	77,910	63,000	73,000	73,000
110-32000-56226-000	PIPE/CULVERT	8,000	1,770	8,000	8,000	8,000
110-32000-56227-000	FENCING MATERIALS	2,000		2,000	2,000	2,000
110-32000-56228-000	SIGNS & SIGNALS	3,000	1,878	3,000	3,000	3,000
110-32000-56229-000	WINTER SAND	13,000	22,215	13,000	13,000	13,000
	TOTAL ROAD & BRIDGES	115,751	125,040	139,000	151,000	151,000
DPW Bldg Maint & Repairs						
110-32500-54110-000	DPW -ELECTRICITY INT	8,000	6,340	5,600	5,600	5,600
110-32500-54209-000	DPW-MAINT. & REPAIRS	5,000	6,998	5,000	5,000	5,000
110-32500-54225-000	DPW-WASTE DISPOSAL	2,500		2,500	500	500
110-32500-55521-000	DPW-TELEPHONE	1,350	2,009	1,350	2,000	2,000
110-32500-55527-000	DPW-CONTRACTED SVCS	2,500	1,214	2,500	2,500	2,500
110-32500-56313-000	DPW-PROPANE GAS	7,725	9,612	6,500	6,500	6,500
110-32500-56815-000	DPW-PROGRAM EXPENSE	3,500	1,467	3,500	3,500	3,500
	TOTAL DPW Bldg Maint & Repairs	30,575	27,640	26,950	25,600	25,600
DPW Maintenance of Equipment						
110-33000-54216-000	DPW-RADIO MAINT. & REPAIR	1,250	742	1,250	2,000	2,000
110-33000-54224-000	DPW-VEHICLE REPAIRS	7,500	8,166	8,500	8,500	8,500
110-33000-56411-000	DPW-GASOLINE - NO LEAD	2,000	4,065	7,000	7,000	7,000
110-33000-56412-000	DPW-DIESEL FUEL	34,648	35,489	25,000	25,000	25,000
110-33000-56413-000	DPW-TIRES & CHAINS	6,000	2,818	6,000	6,000	6,000
110-33000-56414-000	DPW-LUBRICATION	3,500	1,759	3,500	3,500	3,500
110-33000-56416-000	DPW-TRUCK PARTS	22,368	22,368	13,000	15,000	15,000
110-33000-56417-000	DPW-EQUIPMENT PARTS	19,733	19,733	14,500	15,000	15,000
110-33000-56418-000	DPW-WELDING SUPPLIES	2,500	4,361	2,500	2,500	2,500
110-33000-56419-000	DPW-HAND TOOLS	500	498	500	500	500
	TOTAL DPW Maintenance of Equipment	99,999	99,999	81,750	85,000	85,000
	TOTAL PUBLIC WORKS DEPARTMENT	539,482	537,734	592,209	626,122	626,122
RECYCLING/TRANSFER STATION						
110-34000-51422-000	TrSt-PART-TIME RECYCLING/TRANS	51,803	53,344	54,133	55,818	55,818
110-34000-52312-000	TrSt-WORK CLOTHING	525		525	1,000	1,000
110-34000-53400-000	TrSt-OTHER PROF.& TECH. SERVIC	1,500	180	1,500	1,500	1,500

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110-34000-54110-000	TrSt-ELECTRICITY INTERIOR	2,000	1,794	2,000	2,000	2,000
110-34000-54211-000	TrSt-EQUIPMENT REPAIRS	2,000	1,168	2,000	2,000	2,000
110-34000-54214-000	WASTE RECYC.DISP/HAULING	148,182	127,103	156,575	149,944	149,944
110-34000-54220-000	CONTAMINATED MAT.DISP.	4,000	173	4,000	1,000	1,000
110-34000-54221-000	MID-NEROC FEES	1,000	810	1,000	1,000	1,000
110-34000-54222-000	SITE MAINT.MAT. HANDLING	1,000	343	1,000	1,000	1,000
110-34000-54223-000	HOUSEHOLD CHEMICAL WASTE	2,000	1,894	2,000	2,000	2,000
110-34000-55514-000	POSTAGE					
110-34000-55521-000	TELEPHONE	550	929	650	650	650
110-34000-56413-000	TIRES & CHAINS					
110-34000-56414-000	LUBRICATION	500	113	500		
110-34000-56417-000	TrSt-Equipment Parts	500	185	500	1,000	1,000
110-34000-56817-000	OFFICE SUPPLIES					
110-34000-57505-000	NON CAPITAL EQUIPMENT					
110-34000-59226-000	PERMITS & LICENSING	850	800	850	850	850
TOTAL	RECYCLING/TRANSFER STATION	216,410	188,835	227,233	219,762	219,762

CONT TO AREA AGENCIES

110-44000-56215-000	United Services, Inc.					
110-44000-59211-000	VNA EAST INC.	1,000	1,000			
110-44000-59213-000	DIAL-A-RIDE	8,767	8,767	11,315	11,881	11,881
110-44000-59214-000	EASTERN CONN CONSV.DISTRICT	500	500	500	500	500
110-44000-59216-000	MCSWEENEY CENTER					
110-44000-59217-000	SEXUAL ASSAULT CRISIS CENTER	600	600	600	600	600
110-44000-59218-000	THAMES VALLEY COUNCIL COMM.	2,302	2,302	1,631	1,378	1,378
110-44000-59221-000	CT. COUNCIL OF SMALL TOWNS	725	725	725	725	725
110-44000-59222-000	CCM	2,704	2,704	2,704	2,704	2,704
110-44000-59225-000	CONN LEGAL SERVICES	500	500	500	1,000	1,000
110-44000-59227-000	N.E.COMM. AGAINST SUB.ABUSE	648	648	648	1,079	1,079
110-44000-59228-000	EASTERN HIGHLANDS HEALTH DIST	19,812	19,812	20,670	21,448	21,448
110-44000-59235-000	WALKING WEEKEND				200	200
110-44000-59236-000	J. N. FRANK LEGAL SVCS CCJEF				1,500	1,500
110-44000-59237-000	NECCOG	4,103	4,092	4,070	4,070	4,070
110-44000-59239-000	Regional Probate Court	3,640	2,140	4,614	4,850	4,850
110-44000-59240-000	Access Community Action Agency					
110-44000-59241-000	Day Kimball HomeCare					
110-44000-59242-000	VNHSC formerly VNA East			1,000	1,000	1,000
110-44000-59243-000	Mansfield Hsg Auth-Reg8 assist					
110-44000-59423-000	Mansfield Hsg Auth Sec8			2,500		

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Fund: GENERAL FUND - GEN15/16

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TOTAL	CONT TO AREA AGENCIES	45,301	43,790	51,477	52,935	52,935
AGENT FOR ELDERLY						

110-45000-51560-000	PART-TIME SALARIES	10	10	10	10	10
110-45000-56815-000	PROGRAM EXPENSE	1,475	1,475	1,475	1,475	1,475

TOTAL	AGENT FOR ELDERLY	1,485	1,485	1,485	1,485	1,485
COMMISSION ON AGING						

110-46000-56815-000	COA-Program Expense	500	499	700	700	700

TOTAL	COMMISSION ON AGING	500	499	700	700	700
SEXTON						

110-47500-51560-000	PART-TIME SALARIES	2,400	2,400	2,400	2,400	2,400
110-47500-55410-000	CONFERENCES/DUES/SCHOOL	160		220	220	220
110-47500-55527-000	CONTRACTED SERVICES	8,047	8,047	8,288	8,537	8,537
110-47500-56114-000	CEMETERY REPAIR SUPPLIES	1,000		2,000	2,000	2,000
110-47500-56228-000	SIGNS & SIGNALS	200		200	200	200
110-47500-56723-000	SUBSCRIPTIONS/BOOKS	85		100	100	100

TOTAL	SEXTON	11,892	10,447	13,208	13,457	13,457
PLANNING & ZONING						

110-51000-51560-000	P&Z PART TIME SALARY	16,909	16,909	17,374	17,852	17,852
110-51000-51561-000	PZC-Recording Secretary	900	450	900	960	960
110-51000-53400-000	P&Z OTHER PROF & TECH SVCS	2,000	3,355	2,200	2,500	2,500
110-51000-55410-000	P&Z CONFERENCES/DUES/SCHOOL	400	80	400	400	400
110-51000-55411-000	P&Z MILEAGE REIMBURSEMENT		124		150	150
110-51000-55512-000	P&Z ADVERTISING	500	224	500	650	650
110-51000-55514-000	P&Z POSTAGE	200	45	200	200	200
110-51000-56723-000	P&Z SUBSCRIPTIONS/BOOKS	100		150	150	150
110-51000-56817-000	P&Z OFFICE SUPPLIES	1,500	869	1,500	1,200	1,200
110-51000-57505-000	P&Z NON-CAPITAL EQUIPMENT		246			

TOTAL	PLANNING & ZONING	22,509	22,303	23,224	24,062	24,062

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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
ZONING BOARD OF APPEALS						
110-52000-51561-000	ZBA-Recording Secretary					
110-52000-55410-000	ZBA CONFERENCES/DUES/SCHOOL	150		150	150	150
110-52000-55512-000	ZBA ADVERTISING	1,000		1,000	1,000	1,000
110-52000-55514-000	ZBA POSTAGE	80		80	80	80
110-52000-57505-000	ZBA-Non Capital Equipment					
	TOTAL ZONING BOARD OF APPEALS	1,230		1,230	1,230	1,230
Inland Wetlands & Watercourses						
110-53000-51560-000	IW PART TIME SALARY	8,955	8,955	9,201	9,454	9,454
110-53000-51561-000	IW Recording Secretary	900	375	900	960	960
110-53000-53400-000	IW OTHER PROF & TECH SVCS	8,000	8,120	9,000	9,000	9,000
110-53000-55410-000	IW CONF/DUES/SCHOOL	300	55	200	250	250
110-53000-55411-000	IW MILEAGE REIMBURSEMENT	500		250	200	200
110-53000-55512-000	IW ADVERTISING	650	283	500	650	650
110-53000-55514-000	IW POSTAGE	200	9	250	200	200
110-53000-56723-000	IW SUBSCRIPTIONS/BOOKS	150		150	150	150
110-53000-56817-000	IW SUPPLIES	550	242	550	600	600
110-53000-57505-000	IW NON CAPITAL EQUIPMENT		94			
	TOTAL Inland Wetlands & Watercourses	20,205	18,134	21,001	21,464	21,464
Conservation Commission						
110-53500-55410-000	Cons-Conf/Dues/Schools	200	155	150	150	150
110-53500-55512-000	Cons-Advertising		30			
110-53500-55514-000	Cons-Postage	150		100	100	100
110-53500-55522-000	Cons-Mapping	10	500	350	150	150
110-53500-56723-000	Cons-Subscriptions/Books	150		100	100	100
110-53500-56815-000	Cons-Program Expense	600	416	1,100	950	950
110-53500-56817-000	Cons-Supplies	100		100	300	300
110-53500-57505-000	Cons-Non Capital Equipment					
	TOTAL Conservation Commission	1,210	1,101	1,900	1,750	1,750
BUILDING DEPARTMENT						
110-54000-51420-000	BUILDING CLERK	41,523	41,531	42,665	43,838	43,838

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
110-54000-51517-000	Building Official	23,863	23,864	24,519	25,194	25,194
110-54000-51518-000	Asst Building Official	2,000	100	2,000	2,000	2,000
110-54000-53400-000	BLDG-OTHER PROF & TECH SVCS	600	610	600	650	650
110-54000-55410-000	BLDG-CONFERENCES/DUES/SCHOOL	950	250	950	950	950
110-54000-55411-000	BLDG-MILEAGE REIMBURSEMENT	1,800	1,418	1,800	1,800	1,800
110-54000-55514-000	BLDG-POSTAGE	275	218	275	275	275
110-54000-56817-000	BLDG-OFFICE SUPPLIES	1,500	897	1,500	1,500	1,500
110-54000-57505-000	BLDG-Non Capital Equipment		246			
110-54000-59509-000	BLDG-PERMITS & FEES	1,000	722	1,000	1,000	1,000
	TOTAL BUILDING DEPARTMENT	73,511	69,857	75,309	77,206	77,206
ECONOMIC DEVELOPMENT						
110-55000-51561-000	EDC-Recording Secretary					
110-55000-53400-000	EDC-OTHER PROF.& TECH. SERVICE	1,200	1,349	1,200	1,200	1,200
110-55000-55410-000	EDC-Conf/Dues/School	100	165	100	100	100
110-55000-55513-000	EDC-PRINTING & BINDING	225		225	225	225
110-55000-55514-000	EDC-POSTAGE	25		25	25	25
110-55000-56228-000	EDC-SIGNS & SIGNALS	150		150	150	150
110-55000-56815-000	EDC-PROGRAM EXPENSE	230		230	230	230
110-55000-56817-000	EDC-OFFICE SUPPLIES	20		20	20	20
	TOTAL ECONOMIC DEVELOPMENT	1,950	1,514	1,950	1,950	1,950
WATER POLLUTION CONTROL AUTHORITY						
110-56000-55411-000	WPC-MILEAGE REIMBURSEMENT	10		10	10	10
110-56000-55512-000	WPC-ADVERTISING	10		10	10	10
110-56000-55514-000	WPC-POSTAGE	10		10	10	10
110-56000-56817-000	WPC-OFFICE SUPPLIES	10		10	10	10
110-56000-57505-000	WPC-NON CAPITAL EQUIPMENT	10		10	10	10
	TOTAL WATER POLLUTION CONTROL AUTHORITY	50		50	50	50
ASHFORD HISTORICAL SOCIETY						
110-57000-54210-000	Hist-Building Repairs				1,000	1,000
110-57000-56815-000	HIST-PROGRAM EXPENSE	200	165	460		
	TOTAL ASHFORD HISTORICAL SOCIETY	200	165	460	1,000	1,000

BUDGET WORKSHEET - EXPENDITURES
 Report Sequence = Department
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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
ASHFORD BOARD OF EDUCATION						
110-61000-59610-000	ASHFORD BOARD OF EDUCATION	7,035,706	7,003,519	7,288,036	7,423,071	7,423,071
	TOTAL ASHFORD BOARD OF EDUCATION	7,035,706	7,003,519	7,288,036	7,423,071	7,423,071
REGION 19 BOARD OF EDUCATION						
110-62000-59620-000	REGION 19 BOARD OF EDUCATION	3,611,262	3,611,262	3,523,961	3,550,135	3,550,135
	TOTAL REGION 19 BOARD OF EDUCATION	3,611,262	3,611,262	3,523,961	3,550,135	3,550,135
EMPLOYEE BENEFITS						
110-71000-52110-000	FICA	57,039	55,293	59,573	62,596	62,596
110-71000-52111-000	WORKER'S COMPENSATION	50,000	40,746	45,000	45,000	45,000
110-71000-52112-000	UNEMPLOYMENT COMPENSATION	1,000		1,000	1,000	1,000
110-71000-52113-000	MEDICARE	13,340	12,932	13,932	14,640	14,640
110-71000-52114-000	RETIREMENT PROGRAMS	57,000	49,070	55,000	63,485	63,485
110-71000-52210-000	Employee Health Insurance	165,000	152,859	170,000	183,072	183,072
110-71000-52211-000	Employee Dental Insurance	10,105	7,429	9,820	7,625	7,625
110-71000-52316-000	LIFE INSURANCE	5,500	1,321	2,500	1,550	1,550
	TOTAL EMPLOYEE BENEFITS	358,984	319,648	356,825	378,968	378,968
INSURANCE						
110-72000-55210-000	GENERAL LIABILITY	30,000	26,397	30,000	28,000	28,000
	TOTAL INSURANCE	30,000	26,397	30,000	28,000	28,000
DEBT PAYMENTS						
110-73000-59434-000	USDA WATER LINE INT .	5,419				
110-73000-59435-000	USDA WATERLINE PRIN					
110-73000-59438-000	BOND ISSUE PRINCIPAL 6/03					
110-73000-59439-000	BOND ISSUE INT. 6/03	46,284				
110-73000-59440-000	GOB Refund 2013-Principal	250,000	250,000	235,000	240,000	240,000
110-73000-59441-000	GOB Refund 2013 Interest	23,437	56,386	63,550	58,800	58,800
	TOTAL DEBT PAYMENTS	325,140	306,386	298,550	298,800	298,800

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
CONTINGENCY						
110-74000-59520-000	CONTINGENCY					
	TOTAL CONTINGENCY					
Other Financing Sources/Uses						
110-92000-59920-000	VOLUNTEER FIRE & AMBULANCE	157,210	157,210	200,430	210,910	210,910
110-92000-59921-000	RECREATION FUND	50,490	50,490	58,753	60,527	60,527
110-92000-59930-000	BABCOCK LIBRARY	168,835	168,835	173,711	184,000	184,000
110-92000-59940-000	ANIMAL CONTROL FUND	15,500	15,500	17,550	20,269	20,269
110-92000-59950-000	YOUTH/SOCIAL SVC PROGRAMS	27,200	27,200	28,024	29,285	29,285
110-92000-59960-000	Other Financing Uses Trans Out	686,261	686,261			
110-92000-59961-000	BOE 1% Non Lapsing	60,272	60,268			
110-92000-59980-000	Bond Issuance Costs					
	TOTAL Other Financing Sources/Uses	1,165,768	1,165,764	478,468	504,991	504,991
DEFAULT ACCOUNT						
110-99999-99999-000	DEFAULT DISCOUNT ACCOUNT					
	TOTAL DEFAULT ACCOUNT					
	TOTAL BUDGET TOTAL	14,304,109	14,118,217	13,837,080	14,073,300	14,073,300

TOWN GOVERNMENT

ADOPTED ESTIMATES OF REVENUE

2015-2016

B U D G E T W O R K S H E E T - R E V E N U E S

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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
INTERGOVERNMENTAL						
110-11000-43220-000	TELEPHONE ACCESS GRANT SBC	9,656	9,462	9,462	9,048	9,048
110-11000-43222-000	LEVEL 3 COMM.CO.LP TAX	10,696	7,973	7,973	4,506	4,506
110-11000-43224-000	MOHEGAN-PEQUOT GRANT		23,610	21,107	24,865	24,865
110-11000-43229-000	PY Unliquidated Encumbrances					
110-11000-43230-000	FEMA					
110-11000-43231-000	TOWN AID ROADS	145,251	145,718	145,251	145,585	145,585
110-11000-43232-000	BOE-Bus Garage Usage	6,000	6,000	6,000	6,000	6,000
110-11000-43237-000	Intergovern. Rev		109,428		3,582	3,582
110-11000-43238-000	Newsletter revenues			12,000	8,400	8,400
110-12000-43213-000	CT Clean Energy Fund Grant					
110-12000-44900-000	RENTAL - TOWN HALL					
	TOTAL INTERGOVERNMENTAL	171,603	302,190	201,793	201,986	201,986
APPROPRIATION OF FUND BALANCE						
110-13000-48120-000	USE OF SURPLUS FUNDS					
	TOTAL APPROPRIATION OF FUND BALANCE					
INTERGOVERNMENTAL						
110-14000-43207-000	MACH EQUIP/COMM MV REIMB					
110-14000-43209-000	AIRCRAFT REIMB	180	180	180	180	180
110-14000-43212-000	TAX RELIEF - ELDERLY	16,000	19,464	18,000	18,000	18,000
110-14000-43216-000	DISABILITY EXEMPT REIMB.	700	1,088	1,000	1,100	1,100
110-14000-43217-000	VETERANS REIMBURSEMENT	1,000	1,660	1,400	1,300	1,300
110-14000-43218-000	BOAT SAFETY/MISC GRANTS					
110-14000-43222-000	PMTS. IN LIEU OF TAXES		5,629	5,092	5,815	5,815
110-14000-43223-000	PYMT IN LIEU OF TXS - AHA	10,000		10,000	10,000	10,000
110-14000-46212-000	MISC.					
	TOTAL INTERGOVERNMENTAL	27,880	28,020	35,672	36,395	36,395
TAX COLLECTOR						
110-16000-41100-000	CURRENT YEAR LEVY	9,133,947	9,136,245	9,310,795	9,593,664	9,593,664
110-16000-41200-000	PRIOR YEAR LEVY	72,000	194,571	75,000	77,000	77,000
110-16000-41300-000	INTEREST & LIEN FEES	40,000	93,826	40,000	41,000	41,000

BUDGET WORKSHEET - REVENUES
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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
110-16000-41400-000	Motor Vehicle Supplemental	57,000	83,550	58,000	62,000	62,000
110-16000-41600-000	SUSPENSE TAX					
110-16000-41700-000	SUSPENSE INTEREST					
110-16000-46212-000	MISC.	150	271	150	150	150
110-16000-47100-000	Tax Refunds-Current Yr		(2,411)			
110-16000-47101-000	Tax Refunds-Prior Yrs		(1,514)			
	TOTAL TAX COLLECTOR	9,303,097	9,504,537	9,483,945	9,773,814	9,773,814

Finance Department

110-17000-46111-000	INTEREST ON INVESTMENTS	21,000	14,129	15,000	14,000	14,000
110-17000-46212-000	FIN-MISC.	15,000	14,485	10,000	10,000	10,000
110-17000-46230-000	OPERATING TRANSFERS IN					
	TOTAL Finance Department	36,000	28,614	25,000	24,000	24,000

TOWN CLERK

110-18000-42110-000	HUNTING/FISHING LICENSE	200	206	150	100	100
110-18000-42111-000	MARRIAGE LICENSES	50	125	25	150	150
110-18000-42120-000	TnCk-Dog License Fee	500	554	500	500	500
110-18000-42122-000	OPEN SPACE RECAPTURE TAX	1,000		500	500	500
110-18000-44100-000	COPIES OF RECORDS	4,000	3,807	4,400	3,800	3,800
110-18000-44110-000	COPIES-CERTIFIED & VITALS					
110-18000-44500-000	RECORDING FEE	15,000	19,922	16,000	18,000	18,000
110-18000-44800-000	CONVEYANCE TAX	16,000	13,379	13,000	15,000	15,000
110-18000-46212-000	TnCk-MISC.	2,500	3,258	3,000	3,000	3,000
110-18000-46215-000	RECORDS PRESERVATION (to CT)					
110-18000-46717-000	TnCk-PA 05-228 (to CT)					
	TOTAL TOWN CLERK	39,250	41,250	37,575	41,050	41,050

RECYCLING/TRANSFER STATION

110-34000-46000-000	Trst-OTHER	500	467	500	500	500
	TOTAL RECYCLING/TRANSFER STATION	500	467	500	500	500

PLANNING & ZONING

110-51000-42213-000	ZONING PERMITS	1,000	1,242	1,200	1,000	1,000
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Fund: GENERAL FUND - GEN15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
110-51000-42311-000	P&Z-REIMBURSEMENT FOR SERVICES	5,000		3,000	3,000	3,000
110-51000-46212-000	P&Z-Miscellaneous	50		50		
	TOTAL PLANNING & ZONING	6,050	1,242	4,250	4,000	4,000
Inland Wetlands & Watercourses						
110-53000-42310-000	Wetlands Permits	600	538	500	500	500
110-53000-42311-000	IW-REIMBURSEMENT PLAN REVIEW					
	TOTAL Inland Wetlands & Watercourses	600	538	500	500	500
BUILDING DEPARTMENT						
110-54000-42210-000	BUILDING PERMITS	35,000	42,360	38,000	20,000	20,000
	TOTAL BUILDING DEPARTMENT	35,000	42,360	38,000	20,000	20,000
EDUCATION						
110-60000-43109-000	E.O.SMITH TRANSPORTATION					
110-60000-43110-000	EDUCATION ASSISTANCE (ECS)	3,937,596	3,935,903	3,933,350	3,933,350	3,933,350
110-60000-43111-000	SPECIAL EDUCATION					
110-60000-43112-000	ECS-SFSF					
110-60000-43113-000	REGULAR TRANSPORTATION		63,554	61,755	37,705	37,705
110-60000-43114-000	SCHOOL BUILDING GRANTS					
110-60000-43126-000	Prior Year Adjustments					
	TOTAL EDUCATION	3,937,596	3,999,457	3,995,105	3,971,055	3,971,055
Other Financing Sources/Uses						
110-92000-49980-000	Bond Issuance Proceeds					
110-92000-49981-000	Use of Fund Balance					
	TOTAL Other Financing Sources/Uses					
	TOTAL BUDGET TOTAL	13,557,576	13,948,676	13,822,340	14,073,300	14,073,300

TOWN OF ASHFORD
ADOPTED RECREATION FUND BUDGET
2015-2016

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department
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 Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
RECREATION COMMISSION						
RECREATION PROGRAMS						
220-43100-53400-000	OTHER PROF. & TECH. SERVICES	11,132	7,780	12,000	12,000	12,000
220-43100-56815-000	PROGRAM EXPENSE	22,000	22,317	22,000	22,000	22,000
220-43100-57113-000	GYM FLOOR REPLACEMENT					
	TOTAL RECREATION PROGRAMS	33,132	30,097	34,000	34,000	34,000
ADMINISTRATION						
220-43300-51330-000	REC DIRECTOR WAGES	41,133	41,133	42,000	43,426	43,426
220-43300-52311-000	MEMBERSHIP FEES	400	489	400	400	400
220-43300-54211-000	EQUIPMENT REPAIRS					
220-43300-55411-000	MILEAGE REIMBURSEMENT	600	686	600	700	700
220-43300-55512-000	ADVERTISING	400	200	400	500	500
220-43300-55514-000	POSTAGE	1,000	1,193	1,000	1,000	1,000
220-43300-55521-000	TELEPHONE	900	923	900	900	900
220-43300-56816-000	COPIER SUPPLIES	900	349	900	800	800
220-43300-56817-000	OFFICE SUPPLIES	900	380	900	900	900
	TOTAL ADMINISTRATION	46,233	45,353	47,100	48,626	48,626
GROUND MAINTENANCE						
220-43400-54110-000	ELECTRICITY INTERIOR	500	506	500	500	500
220-43400-54218-000	MAINT. OF TOWN PROPERTY	1,500	10,595	1,500	1,500	1,500
220-43400-54300-000	RENTALS	1,100	880	1,100	1,100	1,100
220-43400-54410-000	MOWING	7,000	6,425	7,000	7,000	7,000
220-43400-55527-000	CONTRACTED SERVICES	2,200	3,849	2,200	2,200	2,200
220-43400-56815-000	PROGRAM EXPENSE	1,000		1,000	1,000	1,000
	TOTAL GROUND MAINTENANCE	13,300	22,255	13,300	13,300	13,300
	TOTAL RECREATION COMMISSION	92,664	97,705	94,400	95,926	95,926
EMPLOYEE BENEFITS						
220-71000-52110-000	REC DEPT FICA	2,550	2,550	2,604	2,767	2,767

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Fund: RECREATION FUND - REC15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
220-71000-52111-000	REC-WORKER'S COMPENSATION	1,682		1,840	1,903	1,903
220-71000-52113-000	REC DEPT MEDICARE	596	597	609	647	647
220-71000-52210-000	REC-HEALTH INSURANCE	1,200		1,200	1,200	1,200
220-71000-52316-000	REC-LIFE INSURANCE	336	42	100	84	84
	TOTAL EMPLOYEE BENEFITS	6,365	3,188	6,353	6,601	6,601
	TOTAL BUDGET TOTAL	99,029	100,893	100,753	102,527	102,527

BUDGET WORKSHEET - REVENUES
 Report Sequence = Department
 Account = First thru Last; Mask = ###-####-####-###
 Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
RECREATION COMMISSION						
220-43000-43207-000	Rec-Grants Received		500			
220-43000-43400-000	GROUND MAINTENANCE					
220-43000-44200-000	RECREATION COMMISSION	48,539	37,055	42,000	42,000	42,000
220-43000-44210-000	APRC-Donations Received		30			
220-43000-47110-000	APRC-from General Fund	50,490	50,490	58,753	60,527	60,527
	TOTAL RECREATION COMMISSION	99,029	88,075	100,753	102,527	102,527
	TOTAL BUDGET TOTAL	99,029	88,075	100,753	102,527	102,527

TOWN OF ASHFORD

ADOPTED ANIMAL CONTROL FUND BUDGET

2015-2016

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
Animal Control						
210-21100-51511-000	ANIMAL CONTROL OFCR	10,000	10,000	10,250	10,822	10,822
210-21100-51512-000	ASST ANIMAL CONTROL OFCR	440	32	1,700	1,747	1,747
210-21100-54110-000	AC-ELECTRICITY	1,250	1,081	1,150	1,150	1,150
210-21100-54208-000	AC-BUILDING MAINTENANCE	200		150	150	150
210-21100-54213-000	AC-CLEANING/SANITIZING	100	182	100	100	100
210-21100-55410-000	AC-CONFERENCE/DUES/SCHOOL	250	75	1,200	1,200	1,200
210-21100-55411-000	AC-MILEAGE	500	526	1,500	750	750
210-21100-55512-000	AC-ADVERTISING	75	117	75	100	100
210-21100-55514-000	AC-Postage				238	238
210-21100-55521-000	AC-TELEPHONE	500	500	500	500	500
210-21100-55527-000	AC-CONTRACTED SVC-SEPTIC	200			200	200
210-21100-55531-000	VET EXPENSE	1,500	714	1,500	1,500	1,500
210-21100-56313-000	AC-PROPANE	1,250	1,823	1,100	2,000	2,000
210-21100-56510-000	FEED	300	224	300	300	300
210-21100-56815-000	AC-Program Expense	300	506	300	300	300
210-21100-56817-000	AC-OFFICE SUPPLIES	375	42	200	372	372
210-21100-56818-000	FEES TO STATE OF CONN.	3,320	2,810	3,320	3,200	3,200
210-21100-59511-000	STATE REPORT FEES					
	TOTAL Animal Control	20,560	18,631	23,345	24,629	24,629
EMPLOYEE BENEFITS						
210-71000-52110-000	AC-FICA	648	622	741	810	810
210-71000-52111-000	AC-WORKERS COMPENSATION				300	300
210-71000-52113-000	AC-MEDICARE	152	146	174	189	189
	TOTAL EMPLOYEE BENEFITS	800	768	915	1,300	1,300
	TOTAL BUDGET TOTAL	21,360	19,399	24,260	25,929	25,929

B U D G E T W O R K S H E E T - R E V E N U E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
ANIMAL CONTROL						
210-21100-42120-000	DOG LICENSE					
210-21100-42125-000	FEES & REDEMPTIONS	160	130	160	160	160
210-21100-42126-000	STATE ADOPTION PROGRAM					
210-21100-43237-000	AC-Intergovernmental Revenue			1,050		
210-21100-46215-000	DOG FEE TO STATE	5,700	4,967	5,500	5,500	5,500
210-21100-47110-000	Dog-from General Fund	15,500	15,500	17,550	20,269	20,269
	TOTAL ANIMAL CONTROL	21,360	20,597	24,260	25,929	25,929
	TOTAL BUDGET TOTAL	21,360	20,597	24,260	25,929	25,929

TOWN OF ASHFORD
ADOPTED YOUTH AND SOCIAL SERVICES BUDGET
2015-2016

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ASHFORD YOUTH SERV.BUREAU - YSB15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
ASHFORD YOUTH SERVICES						
225-48000-51560-000	AYSB PART-TIME SALARIES					
225-48000-55527-000	YthSvc-Contracted Services	41,200	41,200	42,024	43,285	43,285
225-48000-56815-000	YthSvcs-Program Expense	8,000	7,829	8,059	8,059	8,059
225-48000-56819-000	Yth/SS-Newman Fund					
225-48000-56822-000	Yth/SS-NECASA	1,800		1,800	1,800	1,800
	TOTAL ASHFORD YOUTH SERVICES	51,000	49,029	51,883	53,144	53,144
EMPLOYEE BENEFITS						
225-71000-52110-000	AYSB FICA EXPENSE					
225-71000-52113-000	AYSB MEDICARE EXPENSE					
	TOTAL EMPLOYEE BENEFITS					
	TOTAL BUDGET TOTAL	51,000	49,029	51,883	53,144	53,144

B U D G E T W O R K S H E E T - R E V E N U E S
 Report Sequence = Department
 Account = First thru Last; Mask = ###-####-####-###
 Level of Detail = Account Number; Level = 9

Fund: ASHFORD YOUTH SERV.BUREAU - YSB15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
ASHFORD YOUTH SERVICES						
225-48000-43206-000	Yth/SS-State Matching Grant	14,000	14,000	14,000	14,000	14,000
225-48000-43207-000	Yth/SS-Other Grants	3,300	3,399	3,259	3,259	3,259
225-48000-46212-000	YthSvcs-Miscellaneous	4,700	7,272	4,800	4,800	4,800
225-48000-46819-000	Yth/SS-Newman Fund					
225-48000-46822-000	Yth/SS-NECASA	1,800	1,800	1,800	1,800	1,800
225-48000-47110-000	YthSvcs-from General Fund	27,200	27,200	28,024	29,285	29,285
TOTAL	ASHFORD YOUTH SERVICES	51,000	53,671	51,883	53,144	53,144
	TOTAL BUDGET TOTAL	51,000	53,671	51,883	53,144	53,144

TOWN OF ASHFORD
ADOPTED CAPITAL IMPROVEMENT BUDGET
2015-2016

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
MAINTENANCE OF TOWN PROPERTY						
227-12300-54113-000	Cap-Street Lighting	919		919		
227-12300-54113-010	Cap-Lighting upgrades					
227-12300-58815-001	Cap-Tremko House Repairs			30,000		
227-12300-58816-000	Cap-Tn Prop. Brook Restoration	2,490		2,490		
	TOTAL MAINTENANCE OF TOWN PROPERTY	3,409		33,409		
EARL SMITH SENIOR CENTER						
227-12500-54210-000	Cap-SrCtr Building Repairs				20,000	20,000
227-12500-58817-000	Cap-Sr Center Generator	18,000	14,075	3,925		
	TOTAL EARL SMITH SENIOR CENTER	18,000	14,075	3,925	20,000	20,000
ASSESSOR'S OFFICE						
227-14000-58106-000	CapBdgt-Revaluation	24,705	13,092	25,613	15,000	15,000
	TOTAL ASSESSOR'S OFFICE	24,705	13,092	25,613	15,000	15,000
EMERGENCY SERVICES						
227-22000-57114-000	Fire truck	18,875		99,779	77,437	77,437
227-22000-57277-000	Fire Dept Equipment				35,000	35,000
	TOTAL EMERGENCY SERVICES	18,875		99,779	112,437	112,437
PUBLIC WORKS DEPARTMENT						
ROAD & BRIDGES						
227-32000-54322-000	CapProj-Bridge Repairs					
227-32000-54322-050	Cap-Bebbington La Bridge Rep.			25,000		
227-32000-54577-000	Cap-Crosswalk	32,440		32,440		
227-32000-55528-000	CapBdgt-DPW Road Resurfacing	179,168	178,597	170,571	195,000	195,000
227-32000-55529-000	Culvert Replacement	1,248		1,248		
227-32000-55532-000	Road Repairs-Turnpike Road	8,990	8,990			
227-32000-55532-026	Road Repairs-Hnath Rd	28,652	20,092	8,560		

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
227-32000-55532-027	Road Repairs-Krapf Rd					
227-32000-57230-000	CapBdgt-DPW Dump Trk	30,000	30,000	31,906	33,002	33,002
	TOTAL ROAD & BRIDGES	280,498	237,679	269,725	228,002	228,002
DPW Maintenance of Equipment						
227-33000-57236-000	Truck retrofit				25,000	25,000
227-33000-57276-000	Cap-DPW Truck purchase	13		13		
	TOTAL DPW Maintenance of Equipment	13		13	25,000	25,000
	TOTAL PUBLIC WORKS DEPARTMENT	280,511	237,679	269,738	253,002	253,002
ASHFORD BOARD OF EDUCATION						
227-61000-57111-000	CapBdgt-Sch Bus	86,998	83,944	90,054	88,000	88,000
227-61000-57113-000	School Van Replacements	3,636		3,636		
227-61000-58224-000	School Parking Lot Repairs	4		4		
227-61000-58815-000	CapBdgt-Sch Facility Repairs			239		
227-61000-58815-001	CapBudg-School Safety Upgrades	103,000	102,761	63,000		
227-61000-58815-002	CAP-School Safety Paging/phone				50,000	50,000
	TOTAL ASHFORD BOARD OF EDUCATION	193,638	186,705	156,933	138,000	138,000
	TOTAL BUDGET TOTAL	539,137	451,551	589,397	538,439	538,439

BUDGET WORKSHEET - REVENUES
 Report Sequence = Department
 Account = First thru Last; Mask = ###-####-####-###
 Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP15/16

Budget Year: July 2015 thru June 2016

Account Number	Account Name	2013-2014 Budget (1)	2013-2014 Actual (2)	2014-2015 Budget (3)	2015-2016 BOF Approved (7)	2015-2016 Adopted (8)
INTERGOVERNMENTAL						
227-11000-43225-000	CapImp-LoCIP Grant	75,244	51,057	51,315	49,252	49,252
227-11000-43235-000	CapImp-STEAP Grant		196,429			
227-11000-43239-000	Non-Governmental Grants					
227-11000-43245-000	CapImp-EECBG					
227-11000-43255-000	CapBudg-Brook Restoration					
227-11000-43256-000	CapBdgt-ICE Grants					
227-11000-44201-000	CapImp-CNR Revenue					
	TOTAL INTERGOVERNMENTAL	75,244	247,486	51,315	49,252	49,252
TOWN AID ROAD GRANT						
227-30000-43214-000	Cap Imp-Town Aid Rd Grant	145,251	127,540	145,251	145,585	145,585
	TOTAL TOWN AID ROAD GRANT	145,251	127,540	145,251	145,585	145,585
Other Financing Sources/Uses						
227-92000-46230-000	CapBdgt-Operating Transfer In	177,505	177,505	275,244	343,602	343,602
	TOTAL Other Financing Sources/Uses	177,505	177,505	275,244	343,602	343,602
	TOTAL BUDGET TOTAL	398,000	552,531	471,810	538,439	538,439

TOWN OF ASHFORD

**ADOPTED
FIVE YEAR
LOCAL CAPITAL IMPROVEMENT PROGRAM**

**Fiscal Years ending
2016-2020**

Town of Ashford Capital Improvement Plan

Ashford's Capital Improvement Committee is comprised of representatives from the Town's Boards of Selectmen, Finance and Education; Volunteer Fire Department; Town Public Works and Building Departments; and the public. The Committee is responsible for establishing, maintaining and communicating Ashford's proposed 5-year plan for capital improvements. This includes identification of work required to maintain and enhance the Town's physical infrastructure, the sequence in which improvements should be implemented, associated costs and funding sources.

2014-2015 Capital Improvements Update:

All capital improvements approved by the town for fiscal year 2014-2015 are listed below, along with costs and progress through March 4, 2015.

- 1. PUBLIC WORKS: Road Resurfacing (\$170,000 budgeted, spent \$156,551 to-date)**
The Department of Public Works has chip sealed approximately 3.1 miles of road
- 2. PUBLIC WORKS: Bebbington Lane Bridge (\$25,000 budgeted, spent \$5,721 to-date)**
Department of Public Works has the material for this project and will commence work in the spring
- 3. PUBLIC WORKS: Dump Truck lease (\$31,906 budgeted, spent \$32,302 to-date)**
New 2014 Freightliner dump truck which was acquired under a five-year lease to own agreement, at a rate of 1.9%
- 4. REVALUTION: (\$14,000 budget, spent \$13,092 to-date)**
Ashford is participating with other towns in the Northeastern Connecticut Council of Governments (NECCOG) Regional Revaluation Program. This funding represents 20% of Ashford's obligation towards NECCOG revaluation support.
- 5. FIRE DEPARTMENT: Fire Truck Lease (\$80,904 budgeted, spent \$65,771 to-date)**
This funding is the first installment of a five-year (1.91%) lease to purchase, a new fire truck to replace the 1989 White/Eagle.
- 6. ASHFORD SCHOOL: Safety Upgrades (\$63,000 budget, \$39,415 spent, \$9,000 encumbered)**
The school, in conjunction with the Selectman's office, has made headway on the safety upgrades planned for 2014-2015, including, safety film on glass doors, monitors, cameras, ceiling eyes, alarm controls, two pairs of security doors, and a security pad. The \$9,000 encumbered funding is for a contract signed to install magnetic doorstops, scheduled for an April installation.
- 7. ASHFORD SCHOOL: School Bus (\$87,000 budgeted, \$82,441 spent)**
The Selectman's office purchased one school bus according to the Town's ongoing schedule to replace one school bus each year.

2015-2016 Proposed Capital Improvements:

The following summarizes capital improvements planned for 2015-2016

1. **PUBLIC WORKS: Fire Truck Retro Fit (\$25,000)**
This project will use the old fire truck and repurpose it into a swap loader, which allows for multiple uses including carrying of material, a sander, a water tank, as well as snow plowing.
2. **PUBLIC WORKS: Road Resurfacing (\$195,000)**
This is our annual road shimming, paving, and chip-sealing program for maintenance of our paved roads. State of Connecticut, Town Aid Road (TAR), and Local Capital Improvement Program (LOCIP) fund these projects.
3. **PUBLIC WORKS: Dump Truck Lease (\$33,002)**
This is the second installment of a five-year loan with a 1.9% interest rate to purchase a new 6-wheel dump truck for use in plowing our roads and general tasks of moving and hauling material.
4. **REVALUATION: (\$15,000)**
This \$15,000 represents another 20% of Ashford's obligation for future revaluation work to be paid to Northeastern Connecticut Council of Government's (NECCOG) Regional Revaluation Program.
5. **FIRE DEPARTMENT: Fire Truck Lease (\$77,4370)**
This funding will be the second installment of a five-year loan with a 1.91% interest rate to purchase a new fire truck to replace the 1989 White/Eagle, which the DPW is converting to a multiuse truck.
6. **FIRE DEPARTMENT: Hose and Stretcher (\$35,000)**
This is to replace 3800 feet of large diameter supply hose for all the fire trucks. \$19,000.
This will replace an obsolete ambulance stretcher with a powered stretcher. \$16,000.
7. **ASHFORD SCHOOL: Telephone and Paging System (\$50,000)**
This will fund a new phone and paging system for the school, which will help us with on going safety upgrades being made to the school's infrastructure.
8. **ASHFORD SCHOOL: School Bus (\$88,000)**
This will purchase a new bus to add to Ashford's school transportation system.
9. **TOWN PROJECT: Senior Center Roof (\$20,000)**
This will replace the roofing shingles on the senior center

TOWN OF ASHFORD
Five Year Capital Improvement Plan 2015-2016
Approved by BOF 3/26/15

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
PUBLIC WORKS					
Fire Truck retrofit	\$ 25,000				\$ -
Road Resurfacing	\$ 195,000	\$ 180,000	\$ 185,000	\$ 190,000	\$ 200,000
Dump Truck Lease @ 1.90%	\$ 33,002	\$ 32,412	\$ 31,821	\$ 31,231	
Small Dump Truck Replacement		\$ 100,000			
Large Dump Truck Replacement				\$ 180,000	
Cushman Rd Pipe Repair		\$ 60,000			
Upton Rd Pipe Repair		\$ 30,000			
Payloader Replacement					\$ 220,000
DPW subtotal	\$ 253,002	\$ 402,412	\$ 216,821	\$ 401,231	\$ 420,000
REVALUATION					
	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Revaluation subtotal	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
FIRE DEPARTMENT					
Fire Truck Lease @ 1.91%	\$ 77,437	\$ 77,437	\$ 77,437	\$ 77,437	\$ -
Fire Truck (replace ET220)			\$ 400,000		\$ -
Fire Dept Equipment	\$ 35,000	\$ 35,000	\$ 120,000	\$ 96,000	\$ -
Fire Department subtotal	\$ 112,437	\$ 112,437	\$ 597,437	\$ 173,437	\$ -
ASHFORD SCHOOL					
School Bus	\$ 88,000	\$ 89,000	\$ 90,000	\$ 91,000	\$ 92,000
Safety Upgrades-Phones/paging	\$ 50,000				
Security Doors		\$ 20,000			
Window replacements		\$ 50,000			
Tech space conversion		\$ 25,000			
Grading/paving front parking lot			\$ 80,000		
Field fencing			\$ 12,000		
Technology upgrade				\$ 150,000	
Van replacement	\$ -	\$ 25,000	\$ 25,000		
Roof repair & Replacement (anticipated for 2023)					
Playscape					\$ 25,000
Play Equipment					\$ 14,000
Ashford School subtotal	\$ 138,000	\$ 209,000	\$ 207,000	\$ 241,000	\$ 131,000
Town Projects					
Senior Center Roof	\$ 20,000		\$ -	\$ -	\$ -
DPW Garage addition		\$ 60,000			
Senior Center Bus Replacement		\$ 50,000			
Technical Projects			\$ 25,000		
Town Projects subtotal	\$ 20,000	\$ 110,000	\$ 25,000	\$ -	\$ -
Total All Projects	\$ 538,439	\$ 853,849	\$ 1,066,259	\$ 835,669	\$ 571,000
SUGGESTED FUNDING					
LoCIP	\$ 49,252	\$ 49,252	\$ 49,252	\$ 49,252	\$ 49,252
Town Aid Road	\$ 145,585	\$ 73,209	\$ 73,209	\$ 73,209	\$ 73,209
CNR	\$ 343,602	\$ 731,388	\$ 943,798	\$ 713,208	\$ 448,539
Local Support (Taxes)	\$ -	\$ -	\$ -	\$ -	\$ -
Total suggested funding	\$ 538,439	\$ 853,849	\$ 1,066,259	\$ 835,669	\$ 571,000

TOWN OF ASHFORD
MIL RATE CALCULATION
2015-2016

**MIL RATE CALCULATION
FISCAL YEAR 2015-2016**

EXPENDITURES	14,073,300
REVENUES	4,479,636
AMOUNT TO BE RAISED BY TAXES	9,593,664
REVENUES INCLUDING TAXES	14,073,300
ABATEMENTS	19,000
AMOUNT RAISED BY TAXES LESS ABATEMENTS	9,612,664
RESERVE FOR UNCOLLECTED TAXES 2%	192,253
TAX WARRANT	9,804,917
NET GRAND LIST	297,582,427
MIL RATE	32.962
TAXES GENERATED USING ABOVE MIL RATE AND 98% COLLECTION RATE	9,612,664
INCREASE IN MIL RATE	0.798
TAX INCREASE	2.99%