

TOWN OF ASHFORD



2016-2017 BUDGET

Adopted at Referendum

**Knowlton Memorial Hall
TUESDAY, May 3, 2016**

BOARD OF SELECTMEN

**Michael J. Zambo, First Selectman
Ralph H. Fletcher, Selectman
William A. Falletti, Selectman**

BOARD OF FINANCE

**Cathryn E. Silver-Smith, Chairperson
Susan Eastwood, Clerk
Charles Funk
Judith A. Austin
Merrill P. Simpson
Gail Zaicek**

**Carl H. Pfalzgraf, Alternate
Angela C. Desanto, Alternate
Jesse Burnham, Alternate**

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Board of Finance
Town of Ashford, Connecticut

Fellow citizens of Ashford,

The Town's annual budget is critical to all Ashford property owners and its preparation is a key responsibility of the Board of Finance. As your representatives, we are committed to:

- Facilitating public participation in the preparation of the annual budget
- Fostering and maintaining an open dialogue with the Town's Board of Selectmen, Boards of Education, and other boards, agencies and commissions that use your tax dollars

The attached budget is intended to provide you with information to use in evaluating the Town's proposed 2016-2017 spending plan. This spending plan will be presented at the Annual Town Budget Meeting on Tuesday, April 19, 2016, which will adjourn to referendum on May 3. The Region 19 School District referendum will be held on the same day.

EXPENDITURES APPROVED DURING 2015-2016 FISCAL YEAR

No adjustments have been requested or made to the approved 2015-2016 budget.

2016-2017 BUDGET PREPARATION

During budget preparation, the Board of Finance reviews and considers many factors, some of which include:

- *Town of Ashford Financial Management Goals(attached)*
- *Ashford Board of Finance Budget Policies (attached)*
- Changes in GASB (Governmental Accounting Standards Board) requirements
- Current and Projected Debt Service
- Current and Projected Town, State and Federal Revenues
- Current and Projected Expenditures
- General Government Goals and Department Budget Requests
- Ashford Board of Education Budget Request
- Region 19 Board of Education Budget Request
- Capital Improvement Needs and Funding Sources
- Ashford Grand List: Currently estimated at \$298,760,590, an increase of \$1,178,163 (0.4%)
 - Motor Vehicles: \$30,088,240
 - Real Estate & Personal Property: \$268,672,350
- Capital Non-Recurring Fund Balance
- General Fund Undesignated Balance
- Unexpended Education Fund Account (ref. CT Code, Sec. 10-248a)
- Education Minimum Budget Requirement (ref. CT Code, Sec. 10-261i)
- Recommendations made by the Board of Selectmen
- Comments and recommendations from other Ashford taxpayers

BUDGET HIGHLIGHTS

Total Spending Plan

Ashford's proposed spending plan for 2016-2017 totals \$14,673,520.

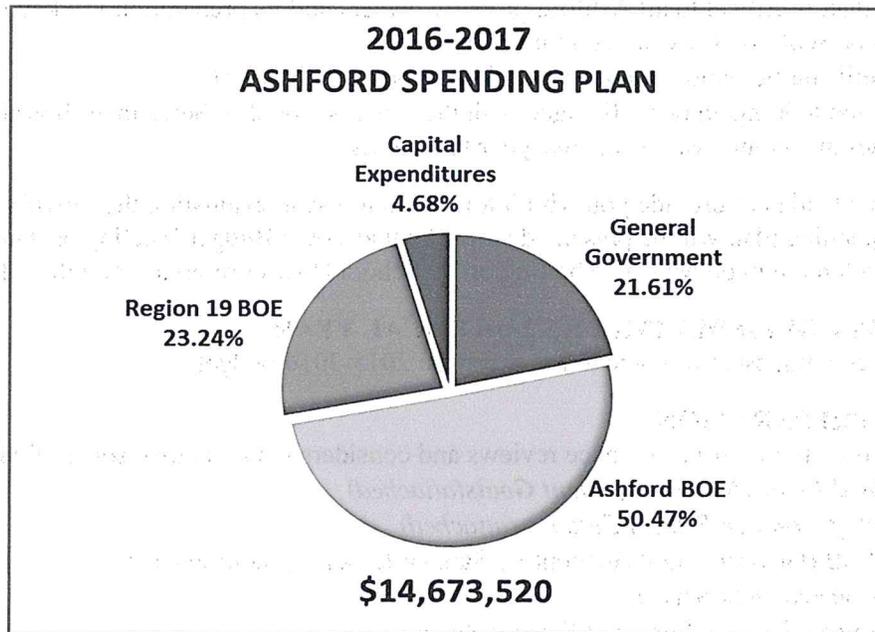
		<u>Increase/Decrease</u>		
General Fund (Operating) Budget	\$13,990,570	\$ 82,730-	0.6%-	Decrease
General Government	3,170,403	70,309	2.3%	Increase
Ashford Board of Education	7,406,140	16,931-	0.2%-	Decrease
Region 19 Board of Education	3,410,845	139,290-	3.9%-	Decrease
 Capital Improvements Budget	 \$ 686,132	 \$ 147,693	 27.4%	 Increase
 Total Spending Plan	 \$14,673,520	 \$ 61,781	 0.4%	 Increase

Mill Rates

Last year, Ashford's mill rate was 32.962 and a mill was valued at \$297,582. Starting with FY 2016-2017, a statewide rate of 32.00 (decrease of 0.962 mills) will be applied to all motor vehicles. The proposed Ashford FY 2016-2017 mill rate for real estate and personal property is 32.368 (decrease of 0.594 mills). The overall tax decrease is 1.53%. This means that taxes for a home valued at \$200,000 and assessed at \$140,000 (70% of its value) would be \$83.15 less a year.

The [Ashford Personal Property & Real Estate Tax Calculator 2016-2017](#) is available on the Town website to help you determine what your tax bill would be based on the proposed mill rate.

The following shows apportionment of the Town's spending plan for 2016-2017.



General Government **\$3,170,403**

After review of budget requests from all departments and subsequent revision and recommendations by the Board of Selectman, the Board of Finance made a \$2,500 cut to the General Government budget. The revised 2016-2017 General Government proposal is \$70,309 (2.27%) higher than the approved 2015-2016 budget.

The proposed budget reflects decreases in debt service payments and interest, and negotiation of a lower employee health insurance rate.

Areas of increase include the cost of other employee benefits, negotiated and awarded employee wage increases, information technology, and expense associated with state-mandated training for election officials.

Ashford Board of Education **\$7,406,140**

On March 3, the Board of Education presented the Board of Finance with a budget request that was \$31,931 (-0.43%) less than FY 2015-2016. On April 5, the Region 19 Board of Education reduced their proposed budget (see *Regional School District 19 Board of Education* section below). This increased the state-mandated Minimum Budget Requirement (MBR) threshold for Ashford School. In order to comply with the MBR, the Board of Finance added \$15,000 to the Ashford Board of Education budget. The resulting budget is \$16,931 (0.23%) less than FY 2015-2016.

The proposed budget reflects:

- Refinement and expansion of the after-school clubs and activity program
- Staffing changes in response to identified student needs, instructional strategy changes and declining enrollment
- Network upgrade and data backup storage to improve system integrity
- Expansion of certified support for students in grades 1-6

Copies of the Board of Education detail budget/plan are available in the Town Clerk's Office and on the School website.

Regional School District 19 Board of Education **\$3,410,845 (Ashford Share)**

The Superintendent's proposed budget including debt service was \$21,546,520, an increase of \$652,750 (3.1%). Ashford's share was \$3,429,927, a decrease of \$121,108 (3.4%). On April 5, the Region 19 Board of Education reduced the school's overall budget by \$84,400 and transferred \$196,000 of unanticipated Columbia student tuition revenue to the school's debt service fund. The resulting Region 19 budget is \$18,135,260. Ashford's share is \$139,290 (3.92%) less than last year.

Total enrollment from the 3 member towns (Ashford, Willington and Mansfield) is projected to increase from 970 to 973 (3 students):

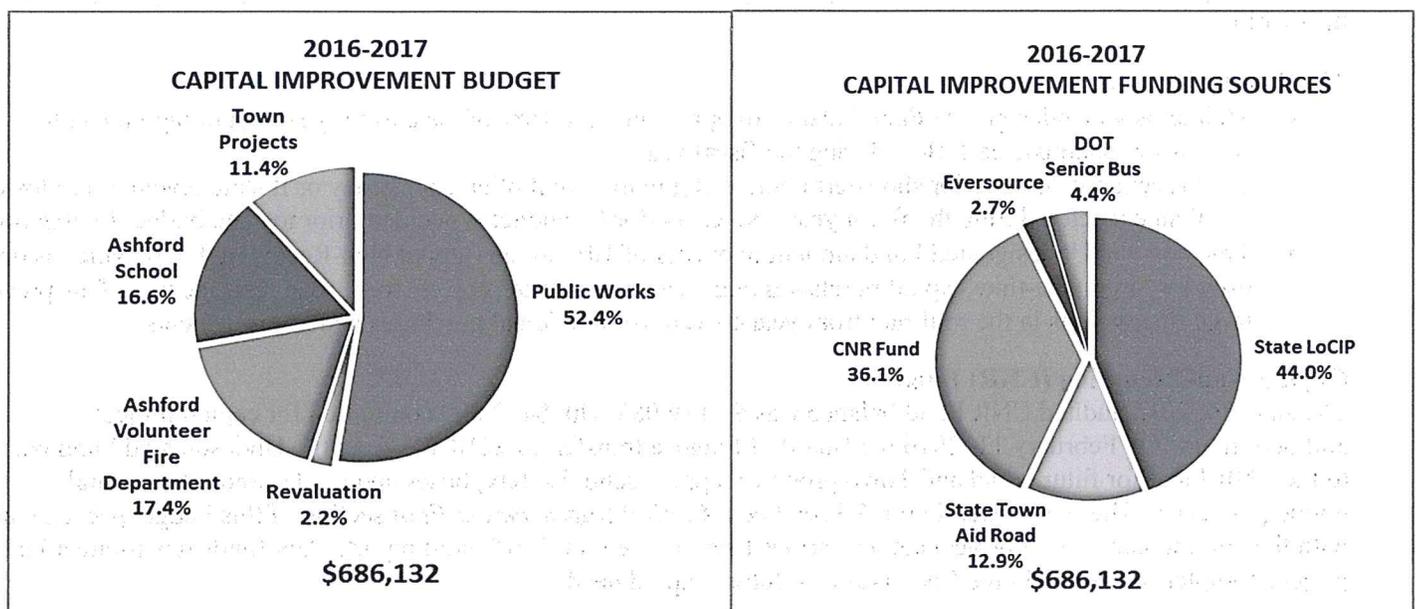
- Ashford: decrease from 192 to 183 (-9)
- Mansfield: increase from 551 to 563 (+12)
- Willington: remain level at 227

The number of tuition students from nonmember towns is projected to increase from 261 to 265 (+4)

Capital Improvements **\$686,132**

A summary of progress for 2015-2016 capital improvements and the proposed plan for 2016-2017 are described in the *Five Year Capital Improvement Program 2016-2017* section of this package. As required by the Board of Finance, each capital improvement project/purchase in the plan was submitted with a vendor quote or Request for Proposal (RFP), fully documented plan and specific funding options (e.g., grants to offset cost to the Town).

The Capital (Non-Recurring) Improvement budget has no impact on the proposed 2016-2017 mill rate. State LOCIP, Town Aid Road, Eversource and DOT Senior Bus grants will be used to offset \$276,431 in FY 2016-2017 capital expense. The remaining \$409,702 will be funded by the Town’s Capital Non-Recurring (CNR) Fund.



An additional purchase of a common financial system for Town and Ashford School is under consideration. The system is needed to mitigate audit concerns and improve financial reporting. This financial system purchase is not included in the FY 2016-2017 Capital Improvement list; it will be presented separately for public review/approval once estimated cost, implementation plan and timing have been determined.

Debt Service

At the end of FY 2014-2015, the Town had \$2,155,000 of long term bonded debt and \$442,377 of capital lease obligation outstanding. Total anticipated interest remaining for long term debt was \$370,200 through 2033.

The Town maintains an “Aa3” rating from Moody’s Investor Service for its general obligation debt. State statutes limit the amount of general obligation debt the Town may issue to seven times its annual receipts from taxation. The current debt limitation for the Town is \$67,137,091 which significantly exceeds our current long-term debt.

As of June 30, 2015, Region 19’s total outstanding bonds were \$6,005,000, of which \$3,133,906 is to be reimbursed by the state. The remaining balance of \$2,871,904 represents Region 19’s net obligation, of which 19.78% or \$568,350 represents Ashford share.

Revenues

Non-property Town and State revenues are expected to increase by \$61,709 overall, primarily due to changes in state legislation.

Fund Balances

The Town's General Fund and Capital Non-Recurring Fund balances fluctuate during the year due to normal incoming (revenue) and outgoing (payment) activity. At the end of each fiscal year these balances are audited by an outside firm and reported in Ashford's annual *Audit Report*, which is available on Town web site under [Town of Ashford Financial Statements, Supplemental Schedule, Federal & State Audits FYE June 30, 2015](#).

General Fund – Undesignated Fund Balance

All revenues the Town receives are captured in the General Fund. Revenues not designated for a specific purpose are considered Undesignated (uncommitted).

The June 30, 2015 audited Undesignated Fund balance was \$1,627,757, which was 11.1% of the year's General Fund Operating budget of \$14,073,300. A healthy Undesignated Fund balance is generally 8-10% of a town's Operating budget.

As stated in *Ashford Financial Management Goals*, which are in keeping with auditor recommendations and are included in Moody's assessment of the Town's credit worthiness, we do not use the Undesignated Fund balance to offset part of Ashford's annual operating budget (decrease the mill rate). To do so would have an inherently destabilizing impact on current and future operating budgets (akin to taking money from family savings to pay monthly utility bills).

The Board of Finance

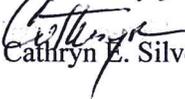
- Maintains an Undesignated Fund balance of approximately 10% of the current year Operating budget to:
 - Ensure adequate cash flow during the fiscal year
 - Prevent the demand for short-term borrowing in the event of an emergency or if state revenues are lower than expected during the fiscal year. Note, Ashford's budget is decided prior to state budget finalization
- Transfers the Undesignated Fund amount in excess of 10% to the Capital Non-Recurring Fund, which is only used for large, one-time capital purchases (e.g., school bus) and projects (e.g., road resurfacing). This prevents large fluctuations in the mill rate from year-to-year for municipal purchases and improvements.

Capital Non-Recurring (CNR) Fund

The June 30, 2015 audited CNR Fund balance was \$1,119,088 with \$492,000 committed for capital project authorizations. On February 11, 2016 the Board of Finance transferred \$218,427 from the Undesignated Fund balance to the CNR Fund for future road and Town property repairs, school safety, buses and trucks, and other capital municipal needs. These are listed in the *5 Year Local Capital Improvement Plan* section of this budget package, along with the current status of all project authorizations listed in the FYE 2015 audit report. Any funds remaining after project completion remain in the CNR Fund for future capital needs.

I encourage you to join us for the Annual Town Budget meeting hosted by the Board of Selectman on April 19. Also, please email bofashford@ashfordtownhall.org or call me (860.487.6219) if you would like to discuss the budget in more detail, or have questions or comments for our board.

Respectfully yours,


Cathryn E. Silver-Smith, Chairperson

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2016-2017**

The Board of Finance has developed the following to aid current and future board members in planning, monitoring and communicating to the community the Town's approach to financial management. These goals are revisited every year to keep them current.

FINANCIAL REPORTING PERFORMANCE GOALS

- The Town will adhere to full and open disclosure of all financial activity.
- Records will be maintained on a basis consistent with accepted municipal accounting standards.
- The Comprehensive Annual Financial Report will be prepared in conformity with generally accepted governmental accounting principles and financial reporting practices.
- An independent public accounting firm will be employed to perform an annual audit of all Funds, Authorities, Agencies and Grant Programs, And the annual audited report will be made available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit will be completed and submitted to the Board of Finance within one hundred seventy-five (175) days of the close of the Town's fiscal year.
- 501(c)3 organizations that use funds provided by the Town must report how those funds were used to the Board of Finance on an annual basis.

FUND BALANCE GOALS

- The goal is to preserve the Town of Ashford's financial stability and maintain the Town's credit worthiness while ensuring a positive cash flow in the event of temporary revenue shortfalls and/or unanticipated major expenditures.
- The goal is to not use the undesignated fund balance for operating expenses, as this practice has an inherently destabilizing impact on current and future operating budgets.
- A year-to-year carryover fund balance will be maintained in an amount necessary for adequate cash flow and to prevent the demand for short-term borrowing. The undesignated fund balance should be approximately eight to ten (8-10) percent of the general fund operating budget.
- Fund balance in excess of the goal shall be transferred to the CNR Fund and used for one-time expenditures.
- Government Accounting Standards Board (GASB) fund classifications and hierarchies will be used for fund balance reporting.

CAPITAL IMPROVEMENTS PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs in order to minimize future maintenance, replacement and capital costs.
- All capital improvements should be made in accordance with the Town's five-year capital improvement program. The capital improvement program shall be revisited annually.

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2016-2017**

- The development of the capital improvement program will be coordinated with the operating budget in order to maintain a reasonably stable total tax levy.
- Unanticipated capital improvements will be funded from CNR to the extent available.
- Before submission to the Board of Finance, the Board of Selectmen will identify the estimated cost and potential funding sources for each capital project proposed. Future operating costs associated with a proposed capital improvement will be evaluated before a decision is made to implement a project.
- Federal, State and other intergovernmental and private funding sources will be sought out and used as available to assist in financing capital improvements.

INVESTMENT PERFORMANCE GOALS

- A cash flow analysis of all funds will be developed on a regular basis. Collections, deposits and disbursement of all funds will be scheduled in a way as to ensure maximum cash availability.
- Where permitted by law, cash from separate funds and sources will be pooled to maximize investment yields. Interest will be credited to the General Fund except where prohibited by law or where the source of the cash is from an individual or corporation to insure performance.
- Investment policy will be consistent with State law and will provide for security of principal as well as needed liquidity.

DEBT PERFORMANCE GOALS

- Long-term debt will be limited to those capital improvements that should not be financed from current revenues.
- The maturity date for any debt will not exceed the reasonably expected useful life of the project so financed.
- The total direct general obligation debt will not exceed statutory limits.
- The issuance of Bond, Tax and revenue Anticipation Notes will be avoided.
- An official statement will be prepared to be used in connection with all sales of bonds and notes.
- Good relations will be maintained with financial and bond rating agencies and a policy of full and open disclosure on every financial report and bond prospectus will be followed.

OPERATING EXPENDITURES PERFORMANCE GOALS

- The Board of Finance will propose and the Town Meeting will adopt and maintain a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources and revenues.
- All current operation and maintenance expenses will be paid from the current revenue sources.

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2016-2017**

- The operating budget will provide for the adequate maintenance of capital assets and equipment.
- The budget will provide for adequate funding of all employee benefit programs and retirement systems.
- A budgetary control system will be maintained to enable adherence to the adopted budget. This will include a record keeping system to be adhered to by all programs and activities receiving annual town budget appropriations.
- A system of regular monthly financial reports comparing actual revenues and expenditures to be budgeted amounts will be prepared and maintained.
- An effective risk management program to minimize loss and reduce costs will be developed and implemented. The Board of Selectmen will ensure that adequate insurance programs are in place, including unemployment and worker's compensation insurance.
- Delivery of services by other public and private organizations will be encouraged whenever and wherever greater efficiency and effectiveness can be expected. Technology and productivity advancements that will help reduce or avoid increasing personnel costs as a proportion of the total budget, to use available resources more productively and creatively, and to avoid duplication of effort and resources.
- A Reserve Fund for Capital and Nonrecurring Expenditures will be maintained and will be adequately funded each year by a transfer from the General Fund Budget and by unanticipated one-time revenues.

REVENUE PERFORMANCE GOALS

- A diversified and stable revenue system will be maintained as protection from short-run fluctuations.
- Annual revenues will be estimated based on an objective and reasonable basis. The Board of Finance will project revenues on a multi-year basis.
- Special Revenue Fund are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.
 - One-time or special purpose revenues will only be used for capital expenditures or for expenditures required by the revenue (grants) and not to subsidize recurring personnel, operation or maintenance costs.
 - The creation of any new special revenue fund must be approved by the Board of Finance.
 - The purpose of the special revenue fund, and which revenues and other sources for the fund must be formally documented.
- All user charges and fees will be annually re-evaluated at a level related to the cost of providing the services.
- Appropriate expansion and diversification of the tax base will be encouraged and additional Federal and State revenues will be sought in order to reduce the reliance on the property tax due to its effect on individual homeowners.

**ASHFORD BOARD OF FINANCE
BUDGET POLICIES
For Fiscal Year 2016-2017**

1. Formal budgetary integration is employed by the Board of Finance as a management control device during the year for the General Fund and the Capital Projects Fund, which are the only funds with a legally adopted annual budget. The General Fund includes General Government, Debt Service, Ashford Board of Education, Ashford's portion of Region 19 Board of Education, outside financing sources such as the Babcock Library, Recreation and Fire Department. Budgetary comparisons are included in the appropriate financial statements and schedules.
2. Prior to **January 11, 2016**, each department head, office, agency, board or commission of the Town, supported wholly or in part from Town funds, shall submit budget requests in the form required by the Board of Selectmen so as to indicate the program, activities, and work accomplished in the current fiscal year and to be accomplished during the ensuing year. These shall be accompanied by detailed estimates of expenditures to be made and of revenues other than taxes to be collected during the ensuing fiscal year, along with such other information as may be requested by the Board of Selectmen.
3. On **February 18, 2016**, the Board of Selectmen shall present to the Board of Finance:
 - a. A budget message outlining the financial situation of the Town government and describing the important features of the budget plan;
 - b. Statements of the Board of Selectmen's proposed operating program and expenditures for the Town functions and Town-supported functions, other than those of the Boards of Education, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal year;
 - c. Information on amounts of revenue, other than property taxes collected, by source, in the last completed fiscal year, estimates for the current and for the ensuing year, along with information and estimates regarding property tax revenues for the same periods;
 - d. Statements of the condition and estimated condition of the Town funds and of the debt service obligations of the Town, proposed capital improvements to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;
 - e. And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation and a capital improvement program.
4. On **March 3, 2016**, the Ashford Board of Education shall present to the Board of Finance and Board of Selectmen:
 - a. Statements of the Board of Educations' proposed operating program and expenditures for Ashford School, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal years;
 - b. Information on amounts of revenue in the last completed fiscal year, and estimates for the current and ensuing year;
 - c. And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation.
5. On **March 17, 2016**, the Ashford Board of Finance shall approve a proposed budget for presentation to the Town at Public Hearing.

**ASHFORD BOARD OF FINANCE
BUDGET POLICIES
For Fiscal Year 2016-2017**

6. On **March 22, 2016**, the Region 19 Board of Education shall hold a Public Hearing to present the Superintendent's proposed budget. On **April 5, 2016** the Region 19 Board of Education shall adopt a finalized budget, which shall be presented at the Region 19 Annual Budget Meeting on **May 2, 2015**.
7. The Board of Finance shall hold at least one Public Hearing on the budget. A Public Hearing for the 2016-2017 budget shall be scheduled for **April 5, 2016**. Following the Public Hearing, the Board of Finance shall review the recommendations and adopt a proposed budget, including a recommended appropriation, which shall be published in a newspaper in general circulation in the Town at least five days prior to the annual Town Meeting for budget consideration.
8. The Annual Town Budget Meeting shall be held on **April 19, 2016**. This meeting shall consider the budget presented by the Board of Finance and may approve or lower the general Government, Ashford Board of Education and/or Capital projects budgets. (The Region 19 budget cannot be approved or lowered during this meeting as it is subject to a separate Region 19 referendum.) The Annual Budget meeting will adjourn to referendum to be held **May 3, 2016**. If the budget is not adopted at referendum by July 1, the last budget adopted by referendum shall remain in effect for the new fiscal year until a new budget is approved at referendum.
9. The level of control for all legally adopted budgets (the level at which expenditure may not legally exceed appropriations without Board of Finance and/or Town Meeting approval) is at the department level for the General Government portion of the General Fund. Budgetary transfers from one department to another within the General Government may be made by the Board of Finance. Transfers or new appropriations that exceed \$20,000 must be approved by consecutive actions of the Board of Selectmen, Board of Finance and a Town Meeting. The Ashford Board of Education and Region 19 Board of Education have full authority over transfers within their own budgets.
10. Except for encumbrance accounting in the General Fund, all budgets are prepared on the modified accrual basis of accounting. Encumbrance accounting, under which purchase orders, contracts, and other commitments are recorded in order to reserve that portion of the applicable appropriations, is employed as an extension of formal budgetary integration. Since the Town intends to honor contracts in process at year end, encumbrances outstanding as of June 30 reported as reservations of fund balance, since they do not constitute expenditures or liabilities.
11. Unencumbered appropriations lapse at fiscal year-end, except for capital project budgets, which remain in effect until completion.

TOWN GOVERNMENT

ADOPTED ESTIMATES OF EXPENDITURES

2016-2017

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department
 Account = First thru Last; Mask = ###-####-####-###
 Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
BOARD OF SELECTMEN						
110-11000-51310-000	FIRST SELECTMAN	50,861	50,861	52,260	53,828	53,828
110-11000-51311-000	SELECTMEN	10,367	10,367	10,653	10,972	10,972
110-11000-51510-000	Executive Admin Asst.	42,733	42,733	45,449	47,843	47,843
110-11000-51560-000	BOS-PART-TIME SALARIES	28,000	27,388	29,388	30,913	30,913
110-11000-55410-000	BOS-CONF/DUES/SCHOOLS	200		200	200	200
110-11000-55411-000	BOS-MILEAGE REIMBURSEMENT	10		10	10	10
110-11000-55512-000	BOS-ADVERTISING	1,500	1,386	1,500	1,500	1,500
110-11000-55513-000	Sel-Printing & Binding	19,000	19,577	12,000	12,000	12,000
110-11000-55514-000	BOS-POSTAGE	250		250	250	250
110-11000-55527-000	BOS-CONTRACTED SERVICES	3,000	2,686	3,000	3,000	3,000
110-11000-56817-000	BOS-OFFICE SUPPLIES	400	451	400	400	400
110-11000-56825-000	BOS-MISC EXPENSES	250	144	501	501	501
110-11000-59514-000	BOS-VOLUNTEER INCENTIVE	10		10	10	10
110-11000-59515-000	MEMORIAL DAY EXPENSE	500	346	650	650	650
	TOTAL BOARD OF SELECTMEN	157,081	155,939	156,270	162,077	162,077
TOWN COUNSEL						
110-11100-53422-000	BOS-LEGAL FEES	9,000	8,704	20,000	20,000	20,000
110-11100-58209-000	BOS-LEGAL/ENGINEERING	24,500	16,123	27,500	27,500	27,500
	TOTAL TOWN COUNSEL	33,500	24,827	47,500	47,500	47,500
INFORMATION TECHNOLOGY						
110-11110-55527-000	CONTRACTED SERVICES	20,000	18,579	22,222	24,652	24,652
110-11110-57505-000	IT-Non Capital Equipment				4,500	4,500
	TOTAL INFORMATION TECHNOLOGY	20,000	18,579	22,222	29,152	29,152
KNOWLTON HALL OPER/MAINT						
110-12000-54110-000	KH-ELECTRICITY INTERIOR	9,000	6,889	9,000	9,000	9,000
110-12000-54114-000	KH-WATER	790	789	790	790	790
110-12000-54210-000	KH-BUILDING REPAIRS	5,000	2,804	5,000	5,000	5,000
110-12000-55521-000	KH-TELEPHONE	750	671	750	750	750
110-12000-55527-000	KH-CONTRACTED SERVICES	3,600	3,767	3,600	3,600	3,600
110-12000-56311-000	KH-FUEL OIL	10,250	12,387	10,250	10,250	10,250

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department
 Account = First thru Last; Mask = ###-#####-####-###
 Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)

TOTAL	KNOWLTON HALL OPER/MAINT	29,390	27,308	29,390	29,390	29,390
TOWN OFFICE BLDG. OPER / MAINT						

110-12250-54110-000	TOB ELECTRICITY INTERIOR	20,000	18,166	17,500	17,500	17,500
110-12250-54114-000	TOB- WATER	1,500	1,396	1,500	1,500	1,500
110-12250-54210-000	TOB-BUILDING REPAIRS	3,500	3,272	3,500	3,500	3,500
110-12250-55521-000	TOB-TELEPHONE	9,000	6,441	9,000	9,000	9,000
110-12250-55527-000	TOB-CONTRACTED SERVICES	14,000	12,404	14,000	14,000	14,000
110-12250-56311-000	TOB-FUEL OIL	10,000	14,127	10,000	10,000	10,000

TOTAL	TOWN OFFICE BLDG. OPER / MAINT	58,000	55,806	55,500	55,500	55,500
MAINTENANCE OF TOWN PROPERTY						

110-12300-51410-000	CUSTODIAL	5,000	6,570	10	8,000	8,000
110-12300-54110-000	TnProp-Electricity Interior	3,000	2,134	2,500	2,500	2,500
110-12300-54111-000	TnProp-CT Clean Energy	2,597	2,597			
110-12300-54113-000	STREET LIGHTING	3,000	2,967	3,000	3,000	3,000
110-12300-54114-000	TnProp-Water	325	258	325	325	325
110-12300-54218-000	PROPERTY MAINTENANCE	4,000	4,313	5,000	5,000	5,000
110-12300-54219-000	TnProp-Landscaping	2,000	2,143	1,500	1,500	1,500
110-12300-55527-000	CONTRACTED SERVICES	4,000	1,747	9,150	2,000	2,000
110-12300-56111-000	CUSTODIAL SUPPLIES	1,000	1,455	1,500	1,500	1,500
110-12300-56311-000	TnProp-Fuel Oil					

TOTAL	MAINTENANCE OF TOWN PROPERTY	24,922	24,185	22,985	23,825	23,825
EARL SMITH SENIOR CENTER						

110-12500-51560-000	Sr Ctr Director	29,334	32,587	15,000	21,782	21,782
110-12500-54110-000	SrCtr-ELECTRICITY INTERIOR	6,800	4,217	5,000	5,000	5,000
110-12500-54210-000	SrCtr-BUILDING REPAIRS	4,500	5,299	3,500	3,500	3,500
110-12500-54211-000	SrCtr-EQUIPMENT REPAIRS	200		200	200	200
110-12500-54224-000	SrCtr-VEHICLE REPAIRS	500	61	1,000	1,000	1,000
110-12500-55410-000	SrCtr-CONF/DUES/SCHOOL	100		100	100	100
110-12500-55411-000	SrCtr-MILEAGE REIMBURSEMENTS	150		150	150	150
110-12500-55514-000	SrCtr-POSTAGE	20		20	20	20
110-12500-55521-000	SrCtr-TELEPHONE	1,500	1,114	1,500	1,500	1,500
110-12500-55527-000	SrCtr-CONTRACTED SVCS&WATER	875	388	875	875	875
110-12500-55528-000	SrCtr-CLEANING SERVICE	5,300	3,640	5,300	5,300	5,300

BUDGET WORKSHEET - EXPENDITURES

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Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
110-12500-56111-000	SrCtr-CUSTODIAL SUPPLIES	300		300	300	300
110-12500-56313-000	SrCtr-PROPANE GAS	8,200	10,206	9,000	9,000	9,000
110-12500-56815-000	SrCtr-Program Expense			5,000	5,000	5,000
110-12500-56817-000	SrCtr-OFFICE SUPPLIES	300	37	300	300	300
110-12500-57515-000	SrCtr-OTHER EQUIP.-NON-CAPITAL	200	422	260	260	260
TOTAL EARL SMITH SENIOR CENTER		58,279	57,971	47,505	54,287	54,287

BOARD OF FINANCE

110-13000-51561-000	BOF-Recording Secretary	1,330	1,425	1,330	1,330	1,330
110-13000-53422-000	BOF-TAX OFFICE EXIT AUDIT					
110-13000-53423-000	BOF-CONSULTANTS	10		10	10	10
110-13000-53424-000	BOF-AUDIT EXPENSE	25,000	21,250	25,000	25,000	25,000
110-13000-55410-000	BOF-CONFERENCE/DUES/SCHOOL	400		400	400	400
110-13000-55512-000	BOF-ADVERTISING	300	144	300	300	300
110-13000-55513-000	BOF-PRINTING & BINDING	500	116	500	500	500
110-13000-55514-000	BOF-POSTAGE	150		150	150	150
110-13000-56723-000	BOF-SUBSCRIPTIONS/BOOKS	100		100	100	100
110-13000-56816-000	BOF-COPIER SUPPLIES	100		100	100	100
110-13000-56817-000	BOF-OFFICE SUPPLIES	175	51	175	175	175
TOTAL BOARD OF FINANCE		28,065	22,986	28,065	28,065	28,065

ASSESSOR'S OFFICE

110-14000-51411-000	ASSESSOR	52,681	52,681	54,130	52,269	52,269
110-14000-51412-000	ASSESSOR'S AIDE	2,500				
110-14000-53422-000	Asr-Personal Property Audits					
110-14000-55410-000	ASR-CONFERENCE/DUES/SCHOOLS	1,045	805	1,070	1,405	1,405
110-14000-55411-000	ASR-MILEAGE REIMBURSEMENT	1,000	873	1,000	700	700
110-14000-55510-000	ASR-DATA PROCESSING	13,350	11,950	12,100	12,260	12,260
110-14000-55512-000	ASR-ADVERTISING					
110-14000-55514-000	ASR-POSTAGE	800	791	800	917	917
110-14000-55522-000	ASR-MAPPING			1,000		
110-14000-56723-000	ASR-SUBSCRIPTION/BOOKS	350	473	350	450	450
110-14000-56817-000	ASR-OFFICE SUPPLIES	700	696	700	700	700
110-14000-57505-000	ASR-NON CAPITAL EQUIPMENT					
TOTAL ASSESSOR'S OFFICE		72,426	68,269	71,150	68,701	68,701

BUDGET WORKSHEET - EXPENDITURES

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Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
BOARD OF ASSESSMENT APPEALS						
110-15000-51312-000	BAA-PART TIME ELECTED OFCLS F	780	777	780	800	800
110-15000-55410-000	BAA-CONF/DUES/SCHOOLS	75		75	200	200
110-15000-55512-000	BAA-ADVERTISING	150	51	150	150	150
	TOTAL BOARD OF ASSESSMENT APPEALS	1,005	828	1,005	1,150	1,150
TAX COLLECTOR						
110-16000-51313-000	TAX COLLECTOR	48,145	48,145	51,524	53,069	53,069
110-16000-51314-000	TXC-WAGES-SCHOOL/CONF/DUES	10		10	10	10
110-16000-51413-000	ASSISTANT TAX COLLECTOR					
110-16000-51560-000	TXC-PART TIME SALARIES	840	343	840	840	840
110-16000-54211-000	TXC-EQUIPMENT REPAIRS	125		125	125	125
110-16000-54212-000	TXC-EQUIP. MAINT. CONTRACT	290	290	290	290	290
110-16000-55410-000	TXC-CONFERENCES/DUES/SCHOOLS	1,200	900	1,305	1,305	1,305
110-16000-55411-000	TXC-MILEAGE REIMBURSEMENT	1,000	707	1,000	1,000	1,000
110-16000-55510-000	TXC-DATA PROCESSING	6,720	6,720	6,800	6,900	6,900
110-16000-55512-000	TXC-ADVERTISING	500	329	500	500	500
110-16000-55514-000	TXC-POSTAGE	3,300	3,300	3,400	3,500	3,500
110-16000-56816-000	TXC-COPIER SUPPLIES	350	350	350	350	350
110-16000-56817-000	TXC-OFFICE SUPPLIES	350	350	350	350	350
110-16000-56821-000	TXC-COMPUTER SUPPLIES	750	750	750	750	750
110-16000-59512-000	MOTOR VEHICLES FEE	1,300	1,299	1,300	300	300
	TOTAL TAX COLLECTOR	64,880	63,482	68,544	69,289	69,289
FINANCE DEPARTMENT						
110-17000-51312-000	TREASURER	18,187	18,187	19,714	20,306	20,306
110-17000-51413-000	Deputy Treasurer					
110-17000-51414-000	ADMINISTRATIVE ASSISTANT	51,241	51,242	52,651	54,222	54,222
110-17000-51560-000	FIN-PART TIME SALARIES	16,619	17,836	17,228	17,580	17,580
110-17000-53400-000	Fin-Other Prof & Tech Svcs	29,340	26,013	12,630	13,630	13,630
110-17000-55410-000	FIN-CONFERENCES/DUES/SCHOOLS	230	65	250	250	250
110-17000-55411-000	FIN-MILEAGE REIMBURSEMENT	200	247	300	300	300
110-17000-55510-000	Fin-Data Processing	5,318	6,095	6,026	7,000	7,000
110-17000-55514-000	FIN-POSTAGE	360	395	390	400	400
110-17000-56723-000	FIN-SUBSCRIPTIONS/BOOKS					
110-17000-56817-000	FIN-OFFICE SUPPLIES	1,000	1,148	1,200	1,200	1,200

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Budget Year: July 2016 thru June 2017

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110-17000-59109-000	Fin-Operating Transfers out					
110-17000-59509-000	Fin-Permits & fees	1,365	1,410	1,400	1,500	1,500
	TOTAL FINANCE DEPARTMENT	123,860	122,636	111,789	116,388	116,388

TOWN CLERK

110-18000-51314-000	TnCk-WAGES-SCHOOL/CONFERENCE	1,000	648	1,000	925	925
110-18000-51315-000	TOWN CLERK	48,215	48,215	51,677	53,228	53,228
110-18000-51421-000	ASSISTANT TOWN CLERK	35,012	35,002	37,523	38,636	38,636
110-18000-54211-000	TnCk-EQUIPMENT REPAIRS	250		250	500	500
110-18000-54212-000	TnCk-EQUIP. MAINT. CONTRACT	2,500	2,472	2,472	2,472	2,472
110-18000-55410-000	TnCk-CONFERENCE/DUES/SCHOOL	2,650	1,969	3,325	5,345	5,345
110-18000-55510-000	TnCk-Data Processing	2,830	1,913	3,000	4,000	4,000
110-18000-55512-000	TnCk-ADVERTISING	800	177	1,200	700	700
110-18000-55514-000	TnCk-POSTAGE	800	734	800	400	400
110-18000-55515-000	INDEXING & RECORDING	17,212	14,591	14,311	13,511	13,511
110-18000-55517-000	VITAL STATISTICS	100	40	150	100	100
110-18000-55518-000	SECURITY FILMING	740	740	1,500	1,500	1,500
110-18000-56722-000	BOOK REPAIRS	2,000	2,000	2,000	1,500	1,500
110-18000-56816-000	TnCk-COPIER SUPPLIES					
110-18000-56817-000	TnCk-OFFICE SUPPLIES	2,925	2,832	2,925	1,925	1,925
	TOTAL TOWN CLERK	117,034	111,331	122,134	124,742	124,742

ELECTION EXPENSE

110-19000-51560-000	RV-PART-TIME SALARIES	22,278	18,732	21,142	23,702	23,702
110-19000-53400-000	RV-OTHER PROF.& TECH.SERVICES	3,100	3,340	3,405	2,925	2,925
110-19000-55410-000	RV-CONFERENCES/DUES/SCHOOL	1,670	1,195	1,670	4,070	4,070
110-19000-55411-000	RV-MILEAGE	675	381	480	777	777
110-19000-55514-000	RV-POSTAGE	400	405	400	300	300
110-19000-55520-000	RV-COMPUTER MAINT. SERVICE					
110-19000-56817-000	RV-OFFICE SUPPLIES		190	815	815	815
110-19000-56820-000	ELECTION SUPPLIES	3,608	2,870	4,187	4,512	4,512
110-19000-56825-000	RV-MISC. EXPENSES					
	TOTAL ELECTION EXPENSE	31,731	27,114	32,099	37,101	37,101

EMERGENCY SERVICES

110-22000-51513-000	FIRE MARSHALL	13,674	13,674	14,050	14,050	14,050
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Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
110-22000-52315-000	TRAINING	100		100	100	100
110-22000-53400-000	OTHER PROF & TECH SERVICE	100		100	100	100
110-22000-54211-000	EQUIPMENT REPAIRS					
110-22000-54212-000	EQUIP. MAINTENANCE CONTRACT	2,075	625	2,075	2,075	2,075
110-22000-55410-000	CONFERENCES/DUES/SCHOOL	150		150	150	150
110-22000-55500-000	OTHER PURCHASED SERVICES					
110-22000-55523-000	BURNING OFFICIAL	500	500	500	500	500
110-22000-55524-000	DEPUTY FIRE MARSHALL	500	500	500	500	500
110-22000-55525-000	EMERGENCY MANAGEMENT	9,500	9,474	12,400	10,000	10,000
110-22000-55525-001	Emergency Snow Removal					
110-22000-55530-000	TREE WARDEN	10		10	10	10
110-22000-56825-000	MISC EXPENSES	100		100	100	100
110-22000-57505-000	NON CAPITAL EQUIPMENT	10		10	10	10
110-22000-57511-000	OTHER EQUIP.-REPLACEMENT	10		10	10	10
	TOTAL EMERGENCY SERVICES	26,729	24,773	30,005	27,605	27,605

PUBLIC WORKS DEPARTMENT

PW ADMINISTRATION

110-31000-51416-000	PUBLIC WORK EMPLOYEES	232,883	233,220	245,540	249,145	249,145
110-31000-51417-000	PUBLIC WORKS OVERTIME	47,000	46,941	47,000	47,000	47,000
110-31000-51418-000	PUBLIC WORKS MEALS	2,000	1,960	2,000	2,000	2,000
110-31000-51515-000	PUBLIC WORKS FOREMAN	58,226	58,234	60,582	62,306	62,306
110-31000-51560-000	PART-TIME SALARIES	3,000	3,756	5,000	5,000	5,000
110-31000-52312-000	WORK CLOTHING	3,000	2,892	3,000	3,000	3,000
110-31000-52313-000	DRUG & ALCOHOL TESTING	400	145	400	400	400
110-31000-55410-000	DPW Conferences/Dues/School	1,000	50	1,000	1,000	1,000
110-31000-59501-000	P/R TRANSFER IN					
	TOTAL PW ADMINISTRATION	347,509	347,198	364,522	369,851	369,851

ROAD & BRIDGES

110-32000-54311-000	EQUIPMENT RENTAL	1,000		1,000	1,000	1,000
110-32000-54321-000	CATCH BASIN CLEANING	5,000	5,347	5,500	5,500	5,500
110-32000-54322-000	BRIDGE MAINTENANCE	4,000	1,174	5,000	5,000	5,000
110-32000-56219-000	HAND TOOLS	500	740	500	500	500
110-32000-56221-000	TREE REMOVAL & REPLACEMENT	5,500	1,000	6,000	6,000	6,000
110-32000-56222-000	SEDIMENT & EROSION CONTROL	1,000	99	1,000	1,000	1,000

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110-32000-56223-000	ASPHALT MATERIALS	8,000		8,000	8,000	8,000
110-32000-56224-000	SAND/GRAVEL/CEMENT	25,000		25,000	25,000	25,000
110-32000-56225-000	SALT/ ICE CONTROL	63,000	88,902	73,000	73,000	73,000
110-32000-56226-000	PIPE/CULVERT	8,000	9,265	8,000	8,000	8,000
110-32000-56227-000	FENCING MATERIALS	2,000		2,000	2,000	2,000
110-32000-56228-000	SIGNS & SIGNALS	3,000	3,061	3,000	3,000	3,000
110-32000-56229-000	WINTER SAND	13,000	17,725	13,000	13,000	13,000
	TOTAL ROAD & BRIDGES	139,000	127,313	151,000	151,000	151,000
DPW Bldg Maint & Repairs						
110-32500-54110-000	DPW -ELECTRICITY INT	5,600	7,659	5,600	5,600	5,600
110-32500-54209-000	DPW-MAINT. & REPAIRS	5,000	5,106	5,000	5,000	5,000
110-32500-54225-000	DPW-WASTE DISPOSAL	2,500		500	500	500
110-32500-55521-000	DPW-TELEPHONE	1,350	2,049	2,000	2,000	2,000
110-32500-55527-000	DPW-CONTRACTED SVCS	2,500	1,265	2,500	2,500	2,500
110-32500-56313-000	DPW-PROPANE GAS	6,500	9,368	6,500	6,500	6,500
110-32500-56815-000	DPW-PROGRAM EXPENSE	3,500	1,461	3,500	3,500	3,500
	TOTAL DPW Bldg Maint & Repairs	26,950	26,907	25,600	25,600	25,600
DPW Maintenance of Equipment						
110-33000-54216-000	DPW-RADIO MAINT. & REPAIR	1,250	1,668	2,000	2,000	2,000
110-33000-54224-000	DPW-VEHICLE REPAIRS	8,500	8,596	8,500	8,500	8,500
110-33000-56411-000	DPW-GASOLINE - NO LEAD	7,000	5,064	7,000	7,000	7,000
110-33000-56412-000	DPW-DIESEL FUEL	35,400	35,488	25,000	25,000	25,000
110-33000-56413-000	DPW-TIRES & CHAINS	6,000	4,052	6,000	6,000	6,000
110-33000-56414-000	DPW-LUBRICATION	3,500	1,623	3,500	3,500	3,500
110-33000-56416-000	DPW-TRUCK PARTS	13,000	21,167	15,000	15,000	15,000
110-33000-56417-000	DPW-EQUIPMENT PARTS	19,500	25,047	15,000	15,000	15,000
110-33000-56418-000	DPW-WELDING SUPPLIES	2,500	1,211	2,500	2,500	2,500
110-33000-56419-000	DPW-HAND TOOLS	500	609	500	500	500
	TOTAL DPW Maintenance of Equipment	97,150	104,525	85,000	85,000	85,000
	TOTAL PUBLIC WORKS DEPARTMENT	610,609	605,943	626,122	631,451	631,451
RECYCLING/TRANSFER STATION						
110-34000-51422-000	TrSt-PART-TIME RECYCLING/TRANS	54,133	57,698	55,818	57,113	57,113

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110-34000-52312-000	TrSt-WORK CLOTHING	525	650	1,000	1,000	1,000
110-34000-53400-000	TrSt-OTHER PROF.& TECH. SERVIC	1,500	1,879	1,500	1,500	1,500
110-34000-54110-000	TrSt-ELECTRICITY INTERIOR	2,000	2,015	2,000	2,000	2,000
110-34000-54211-000	TrSt-EQUIPMENT REPAIRS	2,000	7,773	2,000	2,000	2,000
110-34000-54214-000	WASTE RECYC.DISP/HAULING	152,075	147,314	149,944	149,944	149,944
110-34000-54220-000	CONTAMINATED MAT.DISP.	4,000		1,000	1,000	1,000
110-34000-54221-000	MID-NEROC FEES	1,000	834	1,000	1,000	1,000
110-34000-54222-000	SITE MAINT.MAT. HANDLING	1,000		1,000	1,000	1,000
110-34000-54223-000	HOUSEHOLD CHEMICAL WASTE	2,000	2,136	2,000	2,000	2,000
110-34000-55514-000	POSTAGE					
110-34000-55521-000	TELEPHONE	650	408	650	650	650
110-34000-56413-000	TIRES & CHAINS					
110-34000-56414-000	LUBRICATION	500				
110-34000-56417-000	TrSt-Equipment Parts	500	401	1,000	1,000	1,000
110-34000-56817-000	OFFICE SUPPLIES					
110-34000-57505-000	NON CAPITAL EQUIPMENT					
110-34000-59226-000	PERMITS & LICENSING	850	800	850	850	850
TOTAL	RECYCLING/TRANSFER STATION	222,733	221,908	219,762	221,057	221,057
CONT TO AREA AGENCIES						
110-44000-56215-000	United Services, Inc.					
110-44000-59211-000	VNA EAST INC.					
110-44000-59213-000	DIAL-A-RIDE	11,315	11,315	11,881	14,061	14,061
110-44000-59214-000	EASTERN CONN CONSV.DISTRICT	500	500	500	500	500
110-44000-59216-000	MCSWEENEY CENTER					
110-44000-59217-000	SEXUAL ASSAULT CRISIS CENTER	600	600	600	600	600
110-44000-59218-000	THAMES VALLEY COUNCIL COMM.	1,631	1,631	1,378	1,629	1,629
110-44000-59221-000	CT. COUNCIL OF SMALL TOWNS	725	725	725	725	725
110-44000-59222-000	CCM	2,704	2,704	2,704	2,704	2,704
110-44000-59225-000	CONN LEGAL SERVICES	500	500	1,000	1,000	1,000
110-44000-59227-000	N.E.COMM. AGAINST SUB.ABUSE	648	648	1,079	1,079	1,079
110-44000-59228-000	EASTERN HIGHLANDS HEALTH DIST	20,670	20,670	21,448	22,211	22,211
110-44000-59235-000	WALKING WEEKEND			200	200	200
110-44000-59236-000	J. N. FRANK LEGAL SVCS CCJEF			1,500		
110-44000-59237-000	NECCOG	4,070	4,070	4,070	4,070	4,070
110-44000-59239-000	Regional Probate Court	4,614	4,614	4,850	4,985	4,985
110-44000-59240-000	Access Community Action Agency					
110-44000-59241-000	Day Kimball HomeCare					
110-44000-59242-000	VNHSC formerly VNA East	1,000	1,000	1,000	1,000	1,000
110-44000-59243-000	Mansfield Hsg Auth-Reg8 assist					

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110-44000-59423-000	Mansfield Hsg Auth Sec8	2,500	2,439			
	TOTAL CONT TO AREA AGENCIES	51,477	51,416	52,935	54,764	54,764
AGENT FOR ELDERLY						
110-45000-51560-000	PART-TIME SALARIES	10	10	10	10	10
110-45000-56815-000	PROGRAM EXPENSE	1,475	1,474	1,475	1,475	1,475
	TOTAL AGENT FOR ELDERLY	1,485	1,484	1,485	1,485	1,485
COMMISSION ON AGING						
110-46000-56815-000	COA-Program Expense	700	696	700	700	700
	TOTAL COMMISSION ON AGING	700	696	700	700	700
SEXTON						
110-47500-51560-000	PART-TIME SALARIES	2,400	2,400	2,400	2,400	2,400
110-47500-55410-000	CONFERENCES/DUES/SCHOOL	220		220	220	220
110-47500-55527-000	CONTRACTED SERVICES	8,288	8,288	8,537	8,537	8,537
110-47500-56114-000	CEMETERY REPAIR SUPPLIES	2,000	1,000	2,000	2,000	2,000
110-47500-56228-000	SIGNS & SIGNALS	200		200	200	200
110-47500-56723-000	SUBSCRIPTIONS/BOOKS	100		100	100	100
	TOTAL SEXTON	13,208	11,688	13,457	13,457	13,457
PLANNING & ZONING						
110-51000-51560-000	P&Z PART TIME SALARY	17,374	17,374	17,852	19,417	19,417
110-51000-51561-000	PZC-Recording Secretary	900	675	960	975	975
110-51000-53400-000	P&Z OTHER PROF & TECH SVCS	2,200	660	2,500	2,000	2,000
110-51000-55410-000	P&Z CONFERENCES/DUES/SCHOOL	400	90	400	400	400
110-51000-55411-000	P&Z MILEAGE REIMBURSEMENT			150	150	150
110-51000-55512-000	P&Z ADVERTISING	500	153	650	550	550
110-51000-55514-000	P&Z POSTAGE	200	15	200	200	200
110-51000-56723-000	P&Z SUBSCRIPTIONS/BOOKS	150	375	150	400	400
110-51000-56817-000	P&Z OFFICE SUPPLIES	1,500	691	1,200	1,200	1,200
110-51000-57505-000	P&Z NON-CAPITAL EQUIPMENT					
	TOTAL PLANNING & ZONING	23,224	20,033	24,062	25,292	25,292

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
ZONING BOARD OF APPEALS						
110-52000-51561-000	ZBA-Recording Secretary					
110-52000-55410-000	ZBA CONFERENCES/DUES/SCHOOL	150		150	150	150
110-52000-55512-000	ZBA ADVERTISING	1,000		1,000	1,000	1,000
110-52000-55514-000	ZBA POSTAGE	80		80	80	80
110-52000-57505-000	ZBA-Non Capital Equipment					
TOTAL	ZONING BOARD OF APPEALS	1,230		1,230	1,230	1,230
Inland Wetlands & Watercourses						
110-53000-51560-000	IW PART TIME SALARY	9,201	9,201	9,454	9,738	9,738
110-53000-51561-000	IW Recording Secretary	900	825	960	975	975
110-53000-53400-000	IW OTHER PROF & TECH SVCS	9,000	7,315	9,000	9,000	9,000
110-53000-55410-000	IW CONF/DUES/SCHOOL	200	95	250	200	200
110-53000-55411-000	IW MILEAGE REIMBURSEMENT	250	64	200	150	150
110-53000-55512-000	IW ADVERTISING	500	485	650	650	650
110-53000-55514-000	IW POSTAGE	250	143	200	200	200
110-53000-56723-000	IW SUBSCRIPTIONS/BOOKS	150		150	150	150
110-53000-56817-000	IW SUPPLIES	550	46	600	650	650
110-53000-57505-000	IW NON CAPITAL EQUIPMENT					
TOTAL	Inland Wetlands & Watercourses	21,001	18,174	21,464	21,713	21,713
Conservation Commission						
110-53500-55410-000	Cons-Conf/Dues/Schools	150	105	150	150	150
110-53500-55512-000	Cons-Advertising					
110-53500-55514-000	Cons-Postage	100		100	150	150
110-53500-55522-000	Cons-Mapping	350		150	150	150
110-53500-56723-000	Cons-Subscriptions/Books	100		100	100	100
110-53500-56815-000	Cons-Program Expense	1,100	1,388	950	1,000	1,000
110-53500-56817-000	Cons-Supplies	100	94	300	300	300
110-53500-57505-000	Cons-Non Capital Equipment					
TOTAL	Conservation Commission	1,900	1,587	1,750	1,850	1,850
BUILDING DEPARTMENT						
110-54000-51420-000	BUILDING CLERK	42,665	42,646	43,838	45,135	45,135

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
110-54000-51517-000	Building Official	24,519	24,519	25,194	26,979	26,979
110-54000-51518-000	Asst Building Official	2,000		2,000	2,000	2,000
110-54000-53400-000	BLDG-OTHER PROF & TECH SVCS	600	600	650	700	700
110-54000-55410-000	BLDG-CONFERENCES/DUES/SCHOOL	950	409	950	750	750
110-54000-55411-000	BLDG-MILEAGE REIMBURSEMENT	1,800	1,528	1,800	1,800	1,800
110-54000-55514-000	BLDG-POSTAGE	275	212	275	275	275
110-54000-56817-000	BLDG-OFFICE SUPPLIES	1,500	1,131	1,500	1,500	1,500
110-54000-57505-000	BLDG-Non Capital Equipment					
110-54000-59509-000	BLDG-PERMITS & FEES	1,000	846	1,000	1,000	1,000
	TOTAL BUILDING DEPARTMENT	75,309	71,891	77,206	80,139	80,139
ECONOMIC DEVELOPMENT						
110-55000-51561-000	EDC-Recording Secretary					
110-55000-53400-000	EDC-OTHER PROF.& TECH. SERVICE	1,200	1,020	1,200	1,200	1,200
110-55000-55410-000	EDC-Conf/Dues/School	100	152	100	100	100
110-55000-55513-000	EDC-PRINTING & BINDING	225	300	225	305	305
110-55000-55514-000	EDC-POSTAGE	25		25	25	25
110-55000-56228-000	EDC-SIGNS & SIGNALS	150	150	150	150	150
110-55000-56815-000	EDC-PROGRAM EXPENSE	230	45	230	150	150
110-55000-56817-000	EDC-OFFICE SUPPLIES	20	20	20	20	20
	TOTAL ECONOMIC DEVELOPMENT	1,950	1,687	1,950	1,950	1,950
WATER POLLUTION CONTROL AUTHORITY						
110-56000-55411-000	WPC-MILEAGE REIMBURSEMENT	10		10	10	10
110-56000-55512-000	WPC-ADVERTISING	10		10	10	10
110-56000-55514-000	WPC-POSTAGE	10		10	10	10
110-56000-56817-000	WPC-OFFICE SUPPLIES	10		10	10	10
110-56000-57505-000	WPC-NON CAPITAL EQUIPMENT	10		10	10	10
	TOTAL WATER POLLUTION CONTROL AUTHORITY	50		50	50	50
ASHFORD HISTORICAL SOCIETY						
110-57000-54210-000	Hist-Building Repairs			1,000	1,000	1,000
110-57000-56815-000	HIST-PROGRAM EXPENSE	460				
	TOTAL ASHFORD HISTORICAL SOCIETY	460		1,000	1,000	1,000

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department
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 Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
ASHFORD BOARD OF EDUCATION						
110-61000-59610-000	ASHFORD BOARD OF EDUCATION	7,288,036	7,239,645	7,423,071	7,406,140	7,406,140
	TOTAL ASHFORD BOARD OF EDUCATION	7,288,036	7,239,645	7,423,071	7,406,140	7,406,140
REGION 19 BOARD OF EDUCATION						
110-62000-59620-000	REGION 19 BOARD OF EDUCATION	3,523,962	3,523,962	3,550,135	3,410,845	3,410,845
	TOTAL REGION 19 BOARD OF EDUCATION	3,523,962	3,523,962	3,550,135	3,410,845	3,410,845
EMPLOYEE BENEFITS						
110-71000-52110-000	FICA	59,573	60,218	62,596	65,618	65,618
110-71000-52111-000	WORKER'S COMPENSATION	45,000	20,271	45,000	50,220	50,220
110-71000-52112-000	UNEMPLOYMENT COMPENSATION	1,000	104	1,000	1,000	1,000
110-71000-52113-000	MEDICARE	13,932	14,083	14,640	15,347	15,347
110-71000-52114-000	RETIREMENT PROGRAMS	55,000	59,049	63,485	66,000	66,000
110-71000-52210-000	Employee Health Insurance	170,000	165,152	183,072	176,854	176,854
110-71000-52211-000	Employee Dental Insurance	9,820	7,284	7,625	7,910	7,910
110-71000-52316-000	LIFE INSURANCE	2,500	1,644	1,550	1,550	1,550
	TOTAL EMPLOYEE BENEFITS	356,825	327,804	378,968	384,498	384,498
INSURANCE						
110-72000-55210-000	GENERAL LIABILITY	19,002	18,000	28,000	28,000	28,000
	TOTAL INSURANCE	19,002	18,000	28,000	28,000	28,000
DEBT PAYMENTS						
110-73000-59434-000	USDA WATER LINE INT .					
110-73000-59435-000	USDA WATERLINE PRIN					
110-73000-59438-000	BOND ISSUE PRINCIPAL 6/03					
110-73000-59439-000	BOND ISSUE INT. 6/03					
110-73000-59440-000	GOB Refund 2013-Principal	235,000	235,000	240,000	230,000	230,000
110-73000-59441-000	GOB Refund 2013 Interest	63,550	63,550	58,800	54,100	54,100
	TOTAL DEBT PAYMENTS	298,550	298,550	298,800	284,100	284,100

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

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Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
CONTINGENCY						
110-74000-59520-000	CONTINGENCY					
	TOTAL CONTINGENCY					
Other Financing Sources/Uses						
110-92000-59920-000	VOLUNTEER FIRE & AMBULANCE	200,430	200,430	210,910	226,100	226,100
110-92000-59921-000	RECREATION FUND	58,753	58,753	60,527	82,201	82,201
110-92000-59930-000	BABCOCK LIBRARY	173,711	173,711	184,000	184,000	184,000
110-92000-59940-000	ANIMAL CONTROL FUND	17,550	17,550	20,269	20,269	20,269
110-92000-59950-000	YOUTH/SOCIAL SVC PROGRAMS	28,024	28,024	29,285	30,325	30,325
110-92000-59960-000	Other Financing Uses Trans Out	527,939	527,939			
110-92000-59961-000	Unexpended Education Funds	32,187				
110-92000-59980-000	Bond Issuance Costs					
	TOTAL Other Financing Sources/Uses	1,038,594	1,006,407	504,991	542,895	542,895
DEFAULT ACCOUNT						
110-99999-99999-000	DEFAULT DISCOUNT ACCOUNT					
	TOTAL DEFAULT ACCOUNT					
	TOTAL BUDGET TOTAL	14,397,206	14,226,907	14,073,300	13,987,388	13,987,388

TOWN GOVERNMENT

ADOPTED ESTIMATES OF REVENUE

2016-2017

BUDGET WORKSHEET - REVENUES
 Report Sequence = Department
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 Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
INTERGOVERNMENTAL						
110-11000-43220-000	TELEPHONE ACCESS GRANT SBC	9,462	9,048	9,048	8,985	8,985
110-11000-43222-000	LEVEL 3 COMM.CO.LP TAX	7,973	4,566	4,506	1,776	1,776
110-11000-43224-000	MOHEGAN-PEQUOT GRANT	21,107	24,198	24,865	24,029	24,029
110-11000-43229-000	PY Unliquidated Encumbrances					
110-11000-43230-000	FEMA		23,295			
110-11000-43231-000	TOWN AID ROADS	145,251	146,572	145,585	146,054	146,054
110-11000-43232-000	BOE-Bus Garage Usage	6,000	6,000	6,000	6,000	6,000
110-11000-43237-000	Intergovern. Rev		7,430	3,582	134,412	134,412
110-11000-43238-000	Newsletter revenues	12,000	10,652	8,400	6,800	6,800
	TOTAL INTERGOVERNMENTAL	201,793	231,761	201,986	328,056	328,056
Earl Smith Senior Center						
110-12500-44200-000	SrCtr-Program Revenue				1,500	1,500
	TOTAL Earl Smith Senior Center				1,500	1,500
APPROPRIATION OF FUND BALANCE						
110-13000-48120-000	USE OF SURPLUS FUNDS					
	TOTAL APPROPRIATION OF FUND BALANCE					
INTERGOVERNMENTAL						
110-14000-43209-000	AIRCRAFT REIMB	180	180	180	90	90
110-14000-43212-000	TAX RELIEF - ELDERLY	18,000	20,400	18,000	18,000	18,000
110-14000-43216-000	DISABILITY EXEMPT REIMB.	1,000	1,123	1,100	1,100	1,100
110-14000-43217-000	VETERANS REIMBURSEMENT	1,400	1,467	1,300	1,500	1,500
110-14000-43222-000	PMTS. IN LIEU OF TAXES	5,092	6,171	5,815	44	44
110-14000-43223-000	PYMT IN LIEU OF TXS - AHA	10,000	10,000	10,000	10,000	10,000
110-14000-46212-000	MISC.					
	TOTAL INTERGOVERNMENTAL	35,672	39,341	36,395	30,734	30,734
TAX COLLECTOR						
110-16000-41100-000	CURRENT YEAR LEVY	9,310,795	9,293,188	9,593,664	9,446,043	9,446,043

B U D G E T W O R K S H E E T - R E V E N U E S

Report Sequence = Department

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Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
110-16000-41200-000	PRIOR YEAR LEVY	75,000	114,694	77,000	7,900	7,900
110-16000-41300-000	INTEREST & LIEN FEES	40,000	64,625	41,000	42,000	42,000
110-16000-41400-000	Motor Vehicle Supplemental	58,000	102,807	62,000	63,000	63,000
110-16000-41600-000	SUSPENSE TAX					
110-16000-41700-000	SUSPENSE INTEREST					
110-16000-46212-000	MISC.	150	156	150	150	150
110-16000-47100-000	Tax Refunds-Current Yr		(2,831)			
110-16000-47101-000	Tax Refunds-Prior Yrs		(546)			
	TOTAL TAX COLLECTOR	9,483,945	9,572,093	9,773,814	9,559,093	9,559,093
Finance Department						
110-17000-46111-000	INTEREST ON INVESTMENTS	15,000	16,863	14,000	12,800	12,800
110-17000-46212-000	FIN-MISC.	10,000	7,405	10,000	10,000	10,000
110-17000-46229-000	Proceeds from Sales of Assets				3,000	3,000
110-17000-46230-000	OPERATING TRANSFERS IN					
	TOTAL Finance Department	25,000	24,268	24,000	25,800	25,800
TOWN CLERK						
110-18000-42110-000	HUNTING/FISHING LICENSE	150	136	100	100	100
110-18000-42111-000	MARRIAGE LICENSES	25	209	150	100	100
110-18000-42120-000	TnC1k-Dog License Fee	500	564	500	500	500
110-18000-42122-000	OPEN SPACE RECAPTURE TAX	500	2,248	500	500	500
110-18000-44100-000	COPIES OF RECORDS	4,400	4,493	3,800	4,000	4,000
110-18000-44500-000	RECORDING FEE	16,000	19,054	18,000	18,000	18,000
110-18000-44800-000	CONVEYANCE TAX	13,000	23,590	15,000	20,000	20,000
110-18000-46212-000	TnCk-MISC.	3,000	3,275	3,000	2,000	2,000
	TOTAL TOWN CLERK	37,575	53,569	41,050	45,200	45,200
RECYCLING/TRANSFER STATION						
110-34000-46000-000	TrSt-OTHER	500	1,365	500	500	500
	TOTAL RECYCLING/TRANSFER STATION	500	1,365	500	500	500
PLANNING & ZONING						
110-51000-42213-000	ZONING PERMITS	1,200	403	1,000	1,000	1,000

BUDGET WORKSHEET - REVENUES
 Report Sequence = Department
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Fund: GENERAL FUND - GEN16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
110-51000-42311-000	P&Z-REIMBURSEMENT FOR SERVICES	3,000		3,000	1,000	1,000
110-51000-46212-000	P&Z-Miscellaneous	50				
	TOTAL PLANNING & ZONING	4,250	403	4,000	2,000	2,000
Inland Wetlands & Watercourses						
110-53000-42310-000	Wetlands Permits	500	310	500	500	500
	TOTAL Inland Wetlands & Watercourses	500	310	500	500	500
BUILDING DEPARTMENT						
110-54000-42210-000	BUILDING PERMITS	38,000	31,436	20,000	40,000	40,000
	TOTAL BUILDING DEPARTMENT	38,000	31,436	20,000	40,000	40,000
EDUCATION						
110-60000-43109-000	E.O.SMITH TRANSPORTATION					
110-60000-43110-000	EDUCATION ASSISTANCE (ECS)	3,933,350	3,935,453	3,933,350	3,921,094	3,921,094
110-60000-43111-000	SPECIAL EDUCATION		30,945			
110-60000-43113-000	REGULAR TRANSPORTATION	61,755	40,862	37,705	32,911	32,911
	TOTAL EDUCATION	3,995,105	4,007,260	3,971,055	3,954,005	3,954,005
Other Financing Sources/Uses						
110-92000-49980-000	Bond Issuance Proceeds					
110-92000-49981-000	Use of Fund Balance					
	TOTAL Other Financing Sources/Uses					
	TOTAL BUDGET TOTAL	13,822,340	13,961,806	14,073,300	13,987,388	13,987,388

TOWN OF ASHFORD
ADOPTED RECREATION FUND BUDGET
2016-2017

BUDGET WORKSHEET - EXPENDITURES
 Report Sequence = Department
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 Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
RECREATION COMMISSION						
RECREATION PROGRAMS						
220-43100-53400-000	OTHER PROF. & TECH. SERVICES	12,000	4,113	12,000	9,000	9,000
220-43100-56815-000	PROGRAM EXPENSE	22,000	24,135	22,000	22,000	22,000
220-43100-56819-000	Rec-Grant Funded Programs					
	TOTAL RECREATION PROGRAMS	34,000	28,248	34,000	31,000	31,000
ADMINISTRATION						
220-43300-51330-000	REC DIRECTOR WAGES	42,264	42,263	43,426	44,729	44,729
220-43300-51560-000	PART-TIME SALARIES					
220-43300-52311-000	MEMBERSHIP FEES	136	169	400	400	400
220-43300-55411-000	MILEAGE REIMBURSEMENT	600	439	700	700	700
220-43300-55512-000	ADVERTISING	400	398	500	500	500
220-43300-55514-000	POSTAGE	1,000	351	1,000	800	800
220-43300-55521-000	TELEPHONE	900	900	900	1,000	1,000
220-43300-56816-000	COPIER SUPPLIES	900	188	800	800	800
220-43300-56817-000	OFFICE SUPPLIES	900	422	900	900	900
	TOTAL ADMINISTRATION	47,100	45,131	48,626	49,829	49,829
GROUND MAINTENANCE						
220-43400-54110-000	ELECTRICITY INTERIOR	500	591	500	500	500
220-43400-54218-000	MAINT. OF TOWN PROPERTY	1,500	2,453	1,500	1,500	1,500
220-43400-54300-000	RENTALS	1,100	880	1,100	1,100	1,100
220-43400-54410-000	MOWING	7,000	5,286	7,000	5,000	5,000
220-43400-55527-000	CONTRACTED SERVICES	2,200	2,257	2,200	2,200	2,200
220-43400-56815-000	PROGRAM EXPENSE	1,000		1,000	1,000	1,000
	TOTAL GROUND MAINTENANCE	13,300	11,467	13,300	11,300	11,300
	TOTAL RECREATION COMMISSION	94,400	84,846	95,926	92,129	92,129
EMPLOYEE BENEFITS						
220-71000-52110-000	REC DEPT FICA	2,604	2,695	2,767	2,773	2,773

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

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Fund: RECREATION FUND - REC16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
220-71000-52111-000	REC-WORKER'S COMPENSATION	1,840		1,903	1,903	1,903
220-71000-52113-000	REC DEPT MEDICARE	609	630	647	649	649
220-71000-52114-000	Rec-Retirement Program		5,838		3,131	3,131
220-71000-52210-000	REC-HEALTH INSURANCE	1,200	1,200	1,200	22,331	22,331
220-71000-52211-000	REC-DENTAL INSURANCE				1,200	1,200
220-71000-52316-000	REC-LIFE INSURANCE	100	83	84	85	85
	TOTAL EMPLOYEE BENEFITS	6,353	10,446	6,601	32,072	32,072
	TOTAL BUDGET TOTAL	100,753	95,292	102,527	124,201	124,201

BUDGET WORKSHEET - REVENUES

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Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
RECREATION COMMISSION						
220-43000-43207-000	Rec-Grants Received					
220-43000-44200-000	RECREATION COMMISSION	42,000	34,196	42,000	42,000	42,000
220-43000-44210-000	APRC-Donations Received		110			
220-43000-47110-000	APRC-from General Fund	58,753	58,753	60,527	82,201	82,201
	TOTAL RECREATION COMMISSION	100,753	93,059	102,527	124,201	124,201
	TOTAL BUDGET TOTAL	100,753	93,059	102,527	124,201	124,201

TOWN OF ASHFORD

ADOPTED ANIMAL CONTROL FUND BUDGET

2016-2017

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
Animal Control						
210-21100-51511-000	ANIMAL CONTROL OFCR	10,532	10,532	10,822	11,147	11,147
210-21100-51512-000	ASST ANIMAL CONTROL OFCR	1,700	510	1,747	1,000	1,000
210-21100-54110-000	AC-ELECTRICITY	1,150	1,008	1,150	1,150	1,150
210-21100-54208-000	AC-BUILDING MAINTENANCE	150	68	150	150	150
210-21100-54213-000	AC-CLEANING/SANITIZING	100	173	100	100	100
210-21100-55410-000	AC-CONFERENCE/DUES/SCHOOL	918	150	1,200	150	150
210-21100-55411-000	AC-MILEAGE	1,500	280	750	750	750
210-21100-55512-000	AC-ADVERTISING	75	118	100	125	125
210-21100-55514-000	AC-Postage			238	238	238
210-21100-55521-000	AC-TELEPHONE	500	500	500	624	624
210-21100-55527-000	AC-CONTRACTED SVC-SEPTIC		200	200	200	200
210-21100-55531-000	VET EXPENSE	1,500	3,797	1,500	2,500	2,500
210-21100-56313-000	AC-PROPANE	1,100	2,548	2,000	2,000	2,000
210-21100-56510-000	FEED	300	241	300	300	300
210-21100-56815-000	AC-Program Expense	300	438	300	400	400
210-21100-56817-000	AC-OFFICE SUPPLIES	200	190	372	190	190
210-21100-56818-000	FEES TO STATE OF CONN.	3,320	6,229	3,200	3,200	3,200
	TOTAL Animal Control	23,345	26,983	24,629	24,224	24,224
EMPLOYEE BENEFITS						
210-71000-52110-000	AC-FICA	741	685	810	753	753
210-71000-52111-000	AC-WORKERS COMPENSATION			300	300	300
210-71000-52113-000	AC-MEDICARE	174	160	189	176	176
	TOTAL EMPLOYEE BENEFITS	915	845	1,300	1,229	1,229
	TOTAL BUDGET TOTAL	24,260	27,828	25,929	25,453	25,453

BUDGET WORKSHEET - REVENUES
 Report Sequence = Department
 Account = First thru Last; Mask = ###-####-####-###
 Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
ANIMAL CONTROL						
210-21100-42125-000	FEES & REDEMPTIONS	160	35	160	160	160
210-21100-43237-000	AC-Intergovernmental Revenue	1,050				
210-21100-46215-000	DOG FEE TO STATE	5,500	4,974	5,500	5,024	5,024
210-21100-47110-000	Dog-from General Fund	17,550	17,550	20,269	20,269	20,269
	TOTAL ANIMAL CONTROL	24,260	22,559	25,929	25,453	25,453
	TOTAL BUDGET TOTAL	24,260	22,559	25,929	25,453	25,453

TOWN OF ASHFORD

ADOPTED YOUTH AND SOCIAL SERVICES BUDGET

2016-2017

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ASHFORD YOUTH SERV.BUREAU - YSB16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
ASHFORD YOUTH SERVICES						
225-48000-55527-000	YthSvc-Contracted Services	42,024	42,024	43,285	44,584	44,584
225-48000-56815-000	YthSvcs-Program Expense	8,059	8,440	8,059	8,000	8,000
225-48000-56819-000	Yth/SS-Newman Fund					
225-48000-56822-000	Yth/SS-NECASA	1,800		1,800	1,800	1,800
TOTAL	ASHFORD YOUTH SERVICES	51,883	50,464	53,144	54,384	54,384
TOTAL	BUDGET TOTAL	51,883	50,464	53,144	54,384	54,384

B U D G E T W O R K S H E E T - R E V E N U E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ASHFORD YOUTH SERV.BUREAU - YSB16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
ASHFORD YOUTH SERVICES						
225-48000-43206-000	Yth/SS-State Matching Grant	14,000	14,000	14,000	14,000	14,000
225-48000-43207-000	Yth/SS-Other Grants	3,259	3,259	3,259	3,259	3,259
225-48000-46212-000	YthSvcs-Miscellaneous	4,800	5,061	4,800	5,000	5,000
225-48000-46819-000	Yth/SS-Newman Fund					
225-48000-46822-000	Yth/SS-NECASA	1,800	1,800	1,800	1,800	1,800
225-48000-47110-000	YthSvcs-from General Fund	28,024	28,024	29,285	30,325	30,325
	TOTAL ASHFORD YOUTH SERVICES	51,883	52,144	53,144	54,384	54,384
	TOTAL BUDGET TOTAL	51,883	52,144	53,144	54,384	54,384

TOWN OF ASHFORD
ADOPTED CAPITAL IMPROVEMENT BUDGET
2016-2017

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
INFORMATION TECHNOLOGY						
227-11110-57276-000	Cap-IT/Phone System Purchase				16,000	16,000
TOTAL INFORMATION TECHNOLOGY					16,000	16,000
MAINTENANCE OF TOWN PROPERTY						
227-12300-54113-000	Cap-Street Lighting	919				
227-12300-54113-010	Cap-Lighting upgrades		5,000			
227-12300-58815-001	Cap-Tremko House Repairs	30,000	29,750			
227-12300-58816-000	Cap-Tn Prop. Brook Restoration	2,490				
TOTAL MAINTENANCE OF TOWN PROPERTY		33,409	34,750			
EARL SMITH SENIOR CENTER						
227-12500-54210-000	Cap-SrCtr Building Repairs			20,000		
227-12500-58817-000	Cap-Sr Center Generator	3,925				
227-12500-58818-000	CAP-SrCtr Bus				62,127	62,127
TOTAL EARL SMITH SENIOR CENTER		3,925		20,000	62,127	62,127
ASSESSOR'S OFFICE						
227-14000-58106-000	CapBudgt-Revaluation	25,613	13,092	15,000	15,000	15,000
TOTAL ASSESSOR'S OFFICE		25,613	13,092	15,000	15,000	15,000
EMERGENCY SERVICES						
227-22000-57114-000	Fire truck	99,779	103,489	73,727	77,437	77,437
227-22000-57277-000	Fire Dept Equipment			35,000	42,000	42,000
TOTAL EMERGENCY SERVICES		99,779	103,489	108,727	119,437	119,437
PUBLIC WORKS DEPARTMENT						
ROAD & BRIDGES						

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
227-32000-54322-000	CapProj-Bridge Repairs					
227-32000-54322-050	Cap-Bebbington La Bridge Rep.	25,000	20,459			
227-32000-54577-000	Cap-Crosswalk	32,440				
227-32000-55528-000	CapBdgt-DPW Road Resurfacing	170,571	184,184	195,000	225,000	225,000
227-32000-55529-000	Culvert Replacement	1,248				
227-32000-55532-026	Road Repairs-Hnath Rd	8,560				
227-32000-55532-027	Road Repairs-Krapf Rd					
227-32000-57230-000	CapBdgt-DPW Dump Trk	31,906	32,302	33,002	32,808	32,808
	TOTAL ROAD & BRIDGES	269,725	236,944	228,002	257,808	257,808
DPW Maintenance of Equipment						
227-33000-57231-021	DPW-Eq. Purch Mower				30,760	30,760
227-33000-57236-000	Truck retrofit			25,000	71,000	71,000
227-33000-57276-000	Cap-DPW Truck purchase	13				
227-33000-57278-000	Cap-DPW Mower purchase					
	TOTAL DPW Maintenance of Equipment	13		25,000	101,760	101,760
	TOTAL PUBLIC WORKS DEPARTMENT	269,738	236,944	253,002	359,568	359,568
ASHFORD BOARD OF EDUCATION						
227-61000-57111-000	CapBdgt-Sch Bus	90,054	82,441	88,000	89,000	89,000
227-61000-57112-000	CapBdgt-Sch Cafeteria					
227-61000-57113-000	School Van Replacements	3,636			25,000	25,000
227-61000-58223-000	CapBdgt-Sch Bathrm Renovation					
227-61000-58224-000	School Parking Lot Repairs	4				
227-61000-58815-000	CapBdgt-Sch Facility Repairs	239				
227-61000-58815-001	CapBudg-School Safety Upgrades	63,000	47,337			
227-61000-58815-002	Cap-School Safety paging/phone			50,000		
	TOTAL ASHFORD BOARD OF EDUCATION	156,933	129,778	138,000	114,000	114,000
*** UNDEFINED SUBACCOUNT						
227-80000-00000-000	Cap Bdgt-Adj to Cash					
	TOTAL *** UNDEFINED SUBACCOUNT					
	TOTAL BUDGET TOTAL	589,397	518,054	534,729	686,132	686,132

B U D G E T W O R K S H E E T - R E V E N U E S
 Report Sequence = Department
 Account = First thru Last; Mask = ###-####-####-###
 Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP16/17

Budget Year: July 2016 thru June 2017

Account Number	Account Name	2014-2015 Budget (1)	2014-2015 Actual (2)	2015-2016 Budget (3)	2016-2017 BOF Approved (7)	2016-2017 Adopted (8)
INTERGOVERNMENTAL						
227-11000-43225-000	CapImp-LoCIP Grant	51,315	49,252	49,252	50,017	50,017
227-11000-43237-000	Cap-Intergovern. Revenue	_____	7,500	_____	49,600	49,600
227-11000-43239-000	Non-Governmental Grants	_____	5,000	_____	30,760	30,760
227-11000-44201-000	CapImp-CNR Revenue	_____	_____	_____	409,702	409,702
	TOTAL INTERGOVERNMENTAL	51,315	61,752	49,252	540,079	540,079
TOWN AID ROAD GRANT						
227-30000-43214-000	Cap Imp-Town Aid Rd Grant	145,251	134,932	145,585	146,053	146,053
	TOTAL TOWN AID ROAD GRANT	145,251	134,932	145,585	146,053	146,053
Other Financing Sources/Uses						
227-92000-46230-000	CapBdgt-Operating Transfer In	275,244	275,244	343,602	_____	_____
	TOTAL Other Financing Sources/Uses	275,244	275,244	343,602	_____	_____
	TOTAL BUDGET TOTAL	471,810	471,928	538,439	686,132	686,132

TOWN OF ASHFORD

ADOPTED
FIVE YEAR
LOCAL CAPITAL IMPROVEMENT PROGRAM

Fiscal Years ending
2017-2021

Town of Ashford
Proposed FY 2016-2017 Capital Improvement Plan

Ashford's Capital Improvement Committee, chaired by the First Selectman, is comprised of representatives from the town's Boards of Selectman, Finance and Education; Volunteer Fire Department; Town Public Works and Building Departments; and the public. The Committee is responsible for establishing, maintaining and communicating Ashford's proposed 5-year plan for capital improvements. This includes identification of work required to maintain and enhance the Town's physical infrastructure, the sequence in which improvements should be implemented, associated costs and funding sources.

2015-2016 Capital Improvements Update

The following summarizes progress made to-date on capital improvement projects/purchases approved for FY 2015-2016.

- 1. PUBLIC WORKS: Fire Truck Retro Fit (\$25,000 budget, \$22,333 expended)**
Originally this project was to (after receipt of a new fire truck) repurpose the old fire truck into a swap loader to allow for multiple uses, including carrying of material, a sander, a water tank, as well as snow plowing. The new fire truck was not delivered on time, so the old fire truck could not be repurposed as planned. Instead, the BOF approved use of the original funds for the purchase, repair, and restoration of a 1990 Kenworth Dump Truck and a 2001 Ford F350 Pickup Truck to use for local road maintenance instead.
- 2. PUBLIC WORKS: Road Resurfacing (\$195,000 budget, \$222,851 expended)**
This is our annual road shimming, paving, and chip-sealing program for maintenance of our paved roads. The State of Connecticut, Town Aid Road (TAR), and Local Capital Improvement Program (LOCIP) fund these projects. 5.5 Miles of Ashford roads have been shimmed during FY 2015-2016 to-date.
- 3. PUBLIC WORKS: Dump Truck Lease (\$33,002 budget, \$33,002 expended)**
This was the second installment of a five-year, 1.9% interest rate lease-to-own contract for a new 6-wheel 2015 Freightliner dump truck used in plowing our roads and general tasks of moving and hauling material.
- 4. REVALUATION: (\$15,000 budget, \$11,668.80 expended)**
This represents annual Ashford's (20%) obligation for revaluation work paid to Northeastern Connecticut Council of Government's (NECCOG) Regional Revaluation Program.
- 5. FIRE DEPARTMENT: Fire Truck Lease (\$77,437 budget, \$57,600.62 expended)**
This was the second installment of a five-year, 1.91% interest lease-to-own contract for a 2015 Spartan fire truck to replace the 1989 White/Eagle truck.
- 6. FIRE DEPARTMENT: Hose and Stretcher (\$35,000 budget, \$34,434 expended)**
This was to replace 3800 feet of large diameter supply hose for all the fire trucks for \$19,000 and to replace an obsolete ambulance stretcher with a Power Load stretcher for \$16,000.
- 7. ASHFORD SCHOOL: Telephone and Paging System (\$50,000 budget, \$49,993 expended)**
This purchased a new phone and paging system from Voice New England for the school as part of safety upgrades made to the school's infrastructure.
- 8. ASHFORD SCHOOL: School Bus (\$88,000 budget, \$82,751 expended)**
This was for the purchase a new bus from School Lines, Inc. for Ashford's school transportation fleet.

Town of Ashford
Proposed FY 2016-2017 Capital Improvement Plan

9. TOWN PROJECT: Senior Center Roof (\$20,000 budget, \$0 expended)

This project will replace the roofing shingles on the Earl Smith Senior Center. A contractor for this project has been chosen and work will begin this spring.

2016-2017 Proposed Capital Improvements Plan

The following summarizes proposed capital projects and purchases for FY 2016-2017.

1. PUBLIC WORKS: Fire Truck Retro Fit (\$71,000)

This project is to repurpose our 1989 Volvo fire truck into a fully functional dump body truck.

2. PUBLIC WORKS: Road Resurfacing (\$225,000)

This is for our annual local road maintenance program that includes shimming, paving, and chip sealing approximately 7.5 miles of roads. This program is paid for by State of Connecticut Town Aid Road and Local Capital Improvement Program funds.

3. PUBLIC WORKS: Dump Truck Lease (\$32,808)

This is the third installment of a five-year, 1.9% interest rate lease-to-own contract for a new 6-wheel 2015 Freightliner dump truck used in plowing our roads and general tasks of moving and hauling material.

This is the third installment of a five year lease- to- own program.

4. PUBLIC WORKS: Eversource Rail Mower (\$30,760)

This is the first installment of a five-year lease-to-own contract for a mower, the cost of which will be fully reimbursed by Eversource.

5. REVALUATION: (\$15,000)

This represents the approximate obligation has to the Northeastern Connecticut Council of Government's (NECCOG) Regional Revaluation Program.

6. FIRE DEPARTMENT: Fire Truck Lease (\$77,437)

This is for the third installment of a five-year, 1.91% interest lease-to-own contract for a 2015 Spartan fire truck to replace the 1989 White/Eagle truck.

7. FIRE DEPARTMENT: Hydraulic Rescue Tools (\$42,000)

This is to replace fire equipment that includes a hydraulic spreader, cutter, ram, 10,000 psi pump, hose, and hose reels.

8. ASHFORD SCHOOL: School Bus (\$89,000)

This is for the annual purchase of a new bus to maintain a proper Ashford's school transportation fleet.

9. ASHFORD SCHOOL: Van Replacement (\$25,000)

This is for replacement of one of the 2009 Dodge student transport vans.
5 Year Local Capital Improvement Plan section of this budget package.

10. TOWN PROJECT: Senior Center Bus Replacement (\$62,127)

This is for the purchase of a new Senior Center travel bus to replace the 1994 decommissioned bus, and will be largely funded by an 80% reimbursement grant from the State.

11. TOWN PROJECT: Phone System (\$16,000)

This is for the replacement of the obsolete and unsupported phone system in the Town Office Building.

TOWN OF ASHFORD
 Five Year Capital Improvement Plan 2016-2017
 Revised at the Board of Finance Meeting 3/17/16

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
PUBLIC WORKS					
Fire Truck retrofit	\$ 71,000			\$ -	
Road Resurfacing	\$ 225,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000
Dump Truck Lease @ 1.90%	\$ 32,808	\$ 31,821	\$ 31,232	\$ -	\$ -
Small Dump Truck Replacement	\$ -	\$ -			
Compact Loader		\$ -	\$ 90,000		
Cushman Rd Pipe Repair	\$ -	\$ 60,000			
Upton Rd Pipe Repair	\$ -	\$ 30,000			
Mini Excavator				\$ 100,000	
JD mower (Eversource reimbursed)	* \$ 30,760	\$ 30,760	\$ 30,760	\$ 30,760	
DPW subtotal	\$ 359,568	\$ 347,581	\$ 346,992	\$ 325,760	\$ 195,000
REVALUATION					
	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Revaluation subtotal	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
FIRE DEPARTMENT					
Fire Truck Lease @ 1.91%	\$ 77,437	\$ 77,437	\$ 77,437	\$ -	
Fire Truck (replace ET220)		\$ -	\$ 425,000	\$ -	
Fire Dept Equipment	\$ 42,000	\$ 150,000	\$ 96,000	\$ -	
Fire Department subtotal	\$ 119,437	\$ 227,437	\$ 598,437	\$ -	\$ -
ASHFORD SCHOOL					
School Bus	\$ 89,000	\$ 90,000	\$ 91,000	\$ 92,000	\$ 93,000
Safety Upgrades-Phones/paging		\$ 89,000			
Security Doors	\$ -	\$ 50,000			
Window replacements	\$ -	\$ 100,000			
Tech space conversion	\$ -	\$ 90,000			
Grading/paving front parking lot		\$ 80,000			
Field fencing		\$ 12,000			
Front Portico			\$ -	\$ 30,000	
Van replacement	\$ 25,000	\$ 25,000			
Roof repair & Replacement (anticipated for 2023 at \$2M)					
Ashford School subtotal	\$ 114,000	\$ 536,000	\$ 91,000	\$ 122,000	\$ 93,000
Town Projects					
Replace Telephone System-TOB/KH/Library	* \$ 16,000				
Senior Center Roof		\$ -	\$ -	\$ -	
Senior Center Bus Replacement	\$ 62,127				
Technical Projects		\$ 25,000			
Town Projects subtotal	\$ 78,127	\$ 25,000	\$ -	\$ -	\$ -
Total All Projects	\$ 686,132	\$ 1,156,018	\$ 1,056,429	\$ 467,760	\$ 308,000
SUGGESTED FUNDING					
LoCIP	\$ 50,017	\$ 50,017	\$ 50,017	\$ 50,017	\$ 50,017
Town Aid Road	\$ 146,054	\$ 73,209	\$ 73,209	\$ 73,209	\$ 73,209
CNR	\$ 409,702	\$ 581,032	\$ 902,443	\$ 313,774	\$ 184,774
Local Support (Taxes)	\$ -	\$ -	\$ -	\$ -	
Eversource reimbursement	* \$ 30,760	\$ 30,760	\$ 30,759.94	\$ 30,759.94	0
DOT-Senior Bus Grant	\$ 49,600				
*School construction grant-Variou proj @ 64.29%		\$ 421,000			
Total suggested funding	\$ 686,132	\$ 1,156,018	\$ 1,056,429	\$ 467,760	\$ 308,000

CURRENT STATUS OF CAPITAL PROJECT AUTHORIZATIONS LISTED IN ASHFORD FYE 2015 AUDIT

CAPITAL PROJECT AUTHORIZATIONS	AUTHORIZATION AMOUNT	STATUS
Fire Truck (cap 2014-2015)	387,186	This item will continue to show a balance until the final lease payment is made during FY 2018-2019.
Road Repairs - Turnpike Road (2013-2014)	200,000	This is a closed project. Reimbursed 100% by STEAP grant in October 2013.
Road Repairs - Hnath Road (2013-2014)	196,000	This is a closed project. Of the appropriation only \$187,440 was spent on the project which was reimbursed by STEAP grant in October 2013. The unexpended balance of \$8,560 will revert back to CNR.
Road Resurfacing (appears in every 5-yr plan)	170,571	This is a continuously rolling-over item which was offset by deferred revenues in FYE 2015 and FYE 2016.
DPW Truck Purchase (2014-2015)	160,768	This item will continue to show a balance until the final lease payment is made during FY 2018-2019.
School Parking Lot Repairs	136,000	This is a closed project. Of the appropriation only \$135,996 was credited against the appropriation. The unexpended balance of \$4 will revert back to CNR.
School Safety Upgrades (2013-2014). (Auditors listed as School facility repair)	103,000	This is a closed project. Of the appropriation only \$102,761 was credited against the appropriation. The unexpended balance of \$239 will be revert back to CNR.
School Bus (2014-2015)	90,054	This is a closed project. Of the appropriation only \$82,441 was credited against the appropriation. The unexpended balance of \$7,613 will revert back to CNR.
Crosswalk (2008 STEAP)	65,000	This project closed in March, 2016. Of the appropriation only \$32,560 was credited against the appropriation. This amount was 2008 STEAP grant. The unexpended balance of \$32,440 will revert back to CNR.
School Safety Upgrades (2014-2015)	63,000	This is an ongoing project. Balance at June 30, 2015 was \$15,663. Balance at 2/29/2016 was \$8,956.
Lead Mine Brook Restoration (2010-2011)	50,000	This project closed in October 2011. Of the \$50,000 appropriated the U.S. Fish and Wildlife Services reimbursed in the amount of \$47,510. The unexpended balance of \$2,490 will revert back to CNR.
DPW Truck Purchase F-350 (2014)	30,000	This is a closed project. There is a "0" balance.
School Van Replacement	27,106	This is a closed project. The unexpended balance of \$3,636 will revert back to CNR.
Revaluation (ongoing)	25,613	This is a continuously rolling-over item. The balance at February, 2016 was \$15,852.
Culvert Replacement (2012)	25,500	This is a continuously rolling-over item. The balance February, 2016 was \$1,248.
Bebbington Lane Bridge Replacement (2014-2015)	25,000	This is a closed project. Of the appropriation only \$20,459 was credited against the appropriation.
Senior Center Generator (2007)	18,000	This is a closed project. The generator was replaced during May, 2014. Of the appropriation only \$14,075 was credited against the appropriation. The unexpended balance of \$3,925 will revert back to CNR.
Energy Conservation Projects: - Street Lighting & Heating (2010-2011)	37,894	This is a closed project. Of the appropriation only \$36,975 was credited against the appropriation, which was reimbursed through a Municipal Energy Efficiency and Conservation Block Grant (EECGB). The unexpended balance of \$919 will revert back to CNR as an unspent appropriation.
Tremko House Repairs (2014-2015)	30,000	This is a closed project. 50% of this expenditure was funded by a matching grant through the State of Connecticut. The project was completed in the fall of 2015 leaving a "0" balance.

TOWN OF ASHFORD
MIL RATE CALCULATION
2016-2017

MILL RATE CALCULATION FISCAL YEAR 2016-2017

EXPENDITURES

General Government	3,170,403
Ashford School	7,406,140
Region 19	3,410,845
	13,987,388

REVENUES

AMOUNT TO BE RAISED BY TAXES	9,446,043
ABATEMENTS	20,000
AMOUNT TO BE RAISED BY TAXES LESS ABATEMENTS	9,466,043
RESERVE FOR UNCOLLECTED TAXES (2%)	189,321
TAX WARRANT	9,655,364

MOTOR VEHICLE GRAND LIST & MILL RATE

Net Taxable Grand List	30,088,240
Net Adjusted Taxable Grand List (98%)	29,486,475
2015-2016 Ashford Mill Rate	32.962
2016-2017 CT State Mill Rate	32.000
Change in Mill Rate	-0.962

REAL ESTATE & PERSONAL PROPERTY GRAND LIST & MILL RATE

Net Taxable Grand List	268,672,350
Net Adjusted Taxable Grand List (98%)	263,298,903
2015-2016 Ashford Mill Rate	32.962
2016-2017 Ashford Mill Rate	32.368
Change in Mill Rate	-0.594

TAXES GENERATED USING 2016-2017 MILL RATES 9,466,043

TAX DECREASE -1.53%

REAL ESTATE & PERSONAL PROPERTY IMPACT		2015-2016	2016-2017
Value	200,000		
Assessed Value (70%)	140,000	140,000	140,000
Mill Rate		32.962	32.368
Tax Bill		4,614.68	4,531.53
Tax Bill Change			-83.15